

**The Tobacco Institute**

**1996 Proposed Budget**

Revised December 6, 1995

2041212088

*Ellen*

*I believe this is correct  
for budget?*

Mr. Jan  
President  
Philip Morris  
120 Park  
New York

*Mr. Morgan:*

UTE

RTHWEST  
.DC 20006  
1/898-4433

WILLIAM A. ADAMS  
Senior Vice President  
202-457-4891  
FAX 202-457-9350

December 15, 1995

*On*

RECEIVED  
DEPT OF STATE

12/15/95

RECORDED & INDEXED

The purpose of this letter is to notify you that, in accordance with Article III of the By-Laws of The Tobacco Institute, Inc., your company's 1996 Initial Annual Dues will be payable during the month of January. A copy of Article III is enclosed. Your remittance check for Initial Annual Dues should be made payable to The Tobacco Institute and sent to my attention.

For purposes of section 6033(e) of the Internal Revenue Code, we estimate that 40% of this dues assessment is attributable to activities that are treated as lobbying under section 162(e) of the Internal Revenue Code. Accordingly, 40% of this dues payment will not be deductible for federal income tax purposes. Dues and other payments to The Tobacco Institute are not deductible as charitable contributions.

Please do not hesitate to call me if you have any questions regarding the computation of your Initial Annual Dues.

Sincerely,

*William A. Adams*

William A. Adams

WAA:nrc

Enclosure

cc: David J. Anderson  
Harry Steele  
Elisa Mattera  
Dennis Floam  
Doug Werth  
Ellen Merlo

20412120890

# THE TOBACCO INSTITUTE

1875 I STREET, NORTHWEST  
WASHINGTON, DC 20006  
202/457-4800 • 800/898-4433

WILLIAM A. ADAMS  
Senior Vice President  
202/457-4891  
FAX 202/457-9350

December 15, 1995

Mr. James J. Morgan  
President and Chief Executive Officer  
Philip Morris U.S.A.  
120 Park Avenue  
New York, NY 10017

Dear Mr. Morgan:

The purpose of this letter is to notify you that, in accordance with Article III of the By-Laws of The Tobacco Institute, Inc., your company's 1996 Initial Annual Dues will be payable during the month of January. A copy of Article III is enclosed. Your remittance check for Initial Annual Dues should be made payable to The Tobacco Institute and sent to my attention.

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Please do not hesitate to call me if you have any questions regarding the computation of your Initial Annual Dues.

Sincerely,

William A. Adams

WAA:nrc

Enclosure

cc: David J. Anderson  
Harry Steele  
Elisa Mattera  
Dennis Floam  
Doug Werth  
Ellen Merlo

DEC 18 1995

DEPARTMENT OF STATE

2041212090

BY LAWS  
OF  
THE TOBACCO INSTITUTE, INC.  
(as amended December 3, 1993)

ARTICLE III

DUES

Section 1. Each member elected pursuant to Article II shall pay Initial Annual Dues as follows:

(a) two-fifths of a cent for every thousand tax-paid cigarettes produced by it during the preceding calendar year; plus

(b) one dollar and twenty cents for every thousand pounds of manufactured tobacco produced by it during the preceding year, plus

(c) \$5,000 if its annual sales of cigars for the preceding calendar year were between \$20 million and \$50 million, \$10,000 if such annual sales were between \$50,000,001 and \$100,000,000, and \$15,000 if such annual sales exceeded \$100,000,001.

Manufactured tobacco shall include chewing tobacco, snuff and smoking tobacco. Cigars shall include cigarillos and little cigars.

The minimum Initial Annual Dues of any member shall be in the amount of \$2,000. Initial Annual Dues shall be payable in January.

If a member's estimated production of tax-paid cigarettes has been more than two billion for the preceding calendar year, it shall also be liable for Additional Annual Dues, as herein-after provided.

Additional Annual Dues may be called from time to time by the Board of Directors after determining the difference between the Institute's budget for a calendar year and the estimated income of the Institute for such year from sources other than Additional Annual Dues. Any deficit in such budget as made and revised from time to time shall be payable as Additional Annual Dues by each member liable for Additional Annual Dues in the amount of a percentage of its Initial Annual Dues for the calendar year in which the payment of Additional Annual Dues is due, said percentage to be set by the Board of Directors and to apply in determining the amount of Additional Annual Dues due from each member liable therefor. Upon such decision by the

2041212091

Board of Directors, each member shall be promptly notified of the percentage of its Initial Annual Dues which is payable as Additional Annual Dues and payment thereof shall be due within thirty days after notice but not before January 1 of the calendar year for which it is payable.

No member or former member of the corporation shall have any obligation except for dues fixed as provided in this Article.

Section 2. The Institute's budget for each calendar year shall be determined, and may be revised from time to time before or during such calendar year, by the Board of Directors of the Institute.

Neither the Board of Directors nor any officer, agent or employee of the Institute shall have any authority to create obligations beyond those provided for in any budget, except that the Board of Directors by resolution may authorize the creation of specific obligations. Each member shall be promptly notified of the budget when so made or revised and of any resolution authorizing the creation of any obligation.

Section 3. Upon termination of membership, a former member shall remain liable for dues and assessments thereafter to the extent necessary to cover any obligation created or expense incurred prior to the effective date of such termination; provided, however, that any member may, within ten days after notice of said original or revised budget or resolution, file in writing with the Secretary of the Institute its dissent therefrom and its resignation from the Institute, in which case such member shall not be liable for any new obligation or expense so authorized and shall only be liable for such portion of dues and assessments thereafter as shall represent its proportionate part of other obligations and expenses of the Institute duly authorized or incurred prior to the adoption of such budget or resolution.

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F - T.I.

**PHILIP MORRIS USA**

**INTER-OFFICE CORRESPONDENCE**

120 PARK AVENUE, NEW YORK, NY 10017-5592

**TO:** Dennis Floam

**DATE:** November 13, 1995

**FROM:** Lenny Lubrano

**SUBJECT:** TOBACCO INSTITUTE 1996 BUDGET

→ copy Ellen Mulcahy  
Nov 14/95  
T.I. Budget

Attached per your request is an analysis of the Tobacco Institute's proposed 1996 budget.

Key highlights include:

The proposed 1996 T.I. budget of **\$31.7MM** is **\$4.9MM** higher than 1995 anticipated spending of **\$26.8MM**.

The Tobacco Institute will run a "Unified Youth Program" in 1996 as part of an industry-wide effort to address the responsible retailing of cigarettes. This program will replace PMUSA's "Ask First - It's The Law" program starting in the fourth quarter 1995. The increase over 1995 is **\$3.9MM** which represents the full-year impact of the program in 1996.

Inflation of **\$1.1MM** or **4 %** has been added into the budget.

Salaries and benefits are increasing **\$0.6MM** primarily due to 3 additional headcount.

Professional fees are decreasing **\$0.8MM** primarily due to decreased New York State and New York City activity.

Fees relating to OSHA hearings are decreasing **\$0.6MM**.

Other variances are detailed in the backup package.

Attachments

cc:

D. Keane  
H. Steele

RECEIVED

NOV 14 1995

DENISE F. KEANE

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**TOBACCO INSTITUTE**  
**1996 PROPOSED BUDGET**  
(\$ IN THOUSANDS)

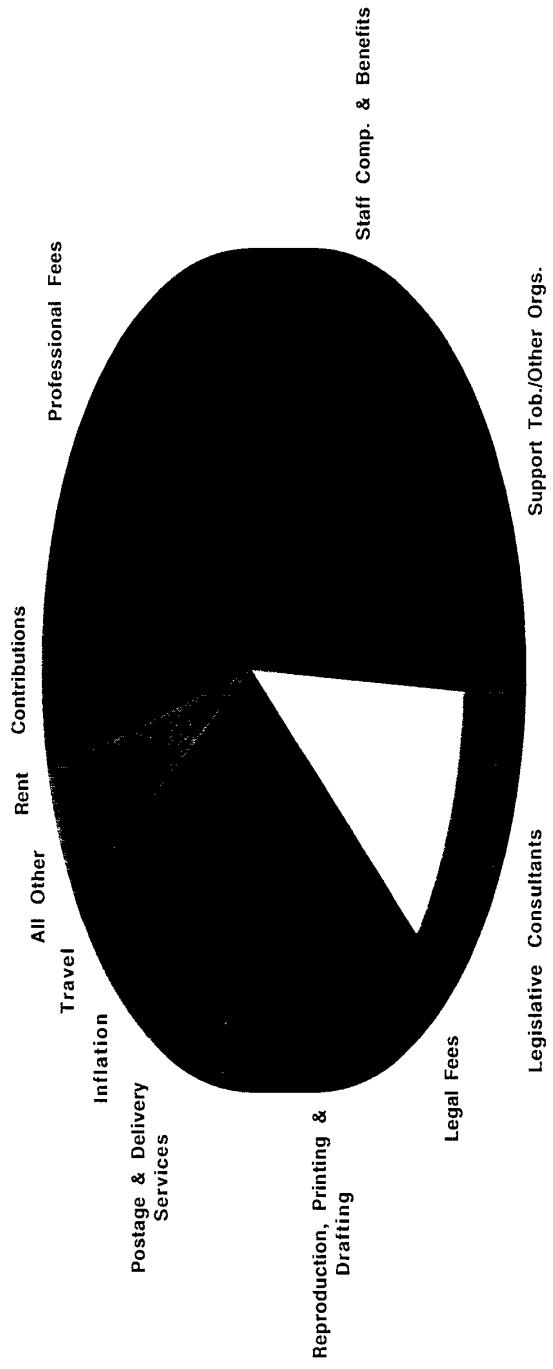
<b>TOTAL 1995 ESTIMATE</b>	<b>\$26,783</b>
<b>MAJOR CHANGES VS 1995 ESTIMATE - INCREASE / (DECREASE)</b>	
UNIFIED YOUTH PROGRAM	3,920
SALARIES & BENEFITS - PRIMARILY 3 ADDITIONAL HEADCOUNT	628
PROFESSIONAL FEES - "CONTINGENCY FUNDS"	400
PROFESSIONAL FEES - "ETS" ISSUES	298
SUPPORT TO CONSUMER TAX ALLIANCE	250
LEGAL FEES - PRIMARILY OSHA HEARINGS	(260)
PROFESSIONAL FEES - PRIMARILY NY STATE AND NY CITY ACTIVITY	(757)
PRODUCT LIABILITY LITIGATION	(200)
ALL OTHER	(391)
INFLATION	1,071
NET CHANGE	4,959
<b>TOTAL 1996 BUDGET</b>	<b>\$31,742</b>

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**THE TOBACCO INSTITUTE**  
 1996 PROPOSED BUDGET VS. 1995 ESTIMATED EXPENDITURES  
 (\$ IN THOUSANDS)

	1996 PROPOSED BUDGET	1995 ESTIMATED EXPENDITURES	VARIANCE FAV/(UNFAV)	COMMENTS
<b>HEADCOUNT</b>	<b>55</b>	<b>52</b>	<b>(3)</b>	2 additional headcount for Federal Related activities, 1 additional headcount for State activities
<b>FEDERAL</b>	\$3,379	\$2,780	(\$599)	Full year impact of Sr. V.P. hired at mid-year of 1995. Salaries & Benefits for 2 additional headcount. Newly hired legislative consultant to work with Appropriations Committee. Participation in National Conventions and Presidential Inaugurating Activities. Inflation Other
				5 <b>Total Variance</b> <b>(\$599)</b>
<b>STATE ACTIVITIES</b>	8,907	9,075	168	State & Local Projects - Primarily New York State and New York City Elimination of one V.P. position Travel Organizations support Office set-up and operating expenses Salaries & Benefits for a 2 additional headcount Local legislative consultants Inflation Other
				80 55 (94) (114) (132) (156) (362) (21) <b>Total Variance</b> <b>\$168</b>
<b>PUBLIC AFFAIRS</b>	8,779	8,436	(343)	OSHA/EITS Hearings Labor Management Committee Outreach Program Support to State and Federal Advertising Legislation National Tobacco Council ETS Economist Program Special Projects and Promotion ETS Witness Program Recruiting and Support Support to the Consumer Tax Alliance Initiation Other
				180 125 (125) (173) (175) (200) (225) (250) (465) 345 <b>Total Variance</b> <b>(\$343)</b>
<b>ADMINISTRATIVE</b>	1,972	1,907	(65)	
<b>PRODUCT LIABILITY LITIGATION</b>	1,200	1,400	200	Primarily Initiation (\$76), partially offset by other \$11.
<b>CONTINGENCY FUNDS</b>	400	—	(400)	General Contingency - non-allocated.
<b>OPERATING BUDGET</b>	\$24,637	\$23,598	(\$1,039)	
<b>UNIFIED YOUTH PROGRAM</b>	7,105	3,185	(3,920)	Full year impact of program. PMUSA initiated and ran "responsible retail" program under the alias of "Ask First - It's The Law". The T.I. assumed responsibility for this program in fourth quarter 1995.
	<b>\$31,742</b>	<b>\$26,783</b>	<b>(\$4,959)</b>	
<b>TOTAL BUDGET</b>				<b>\$602,161,106</b>

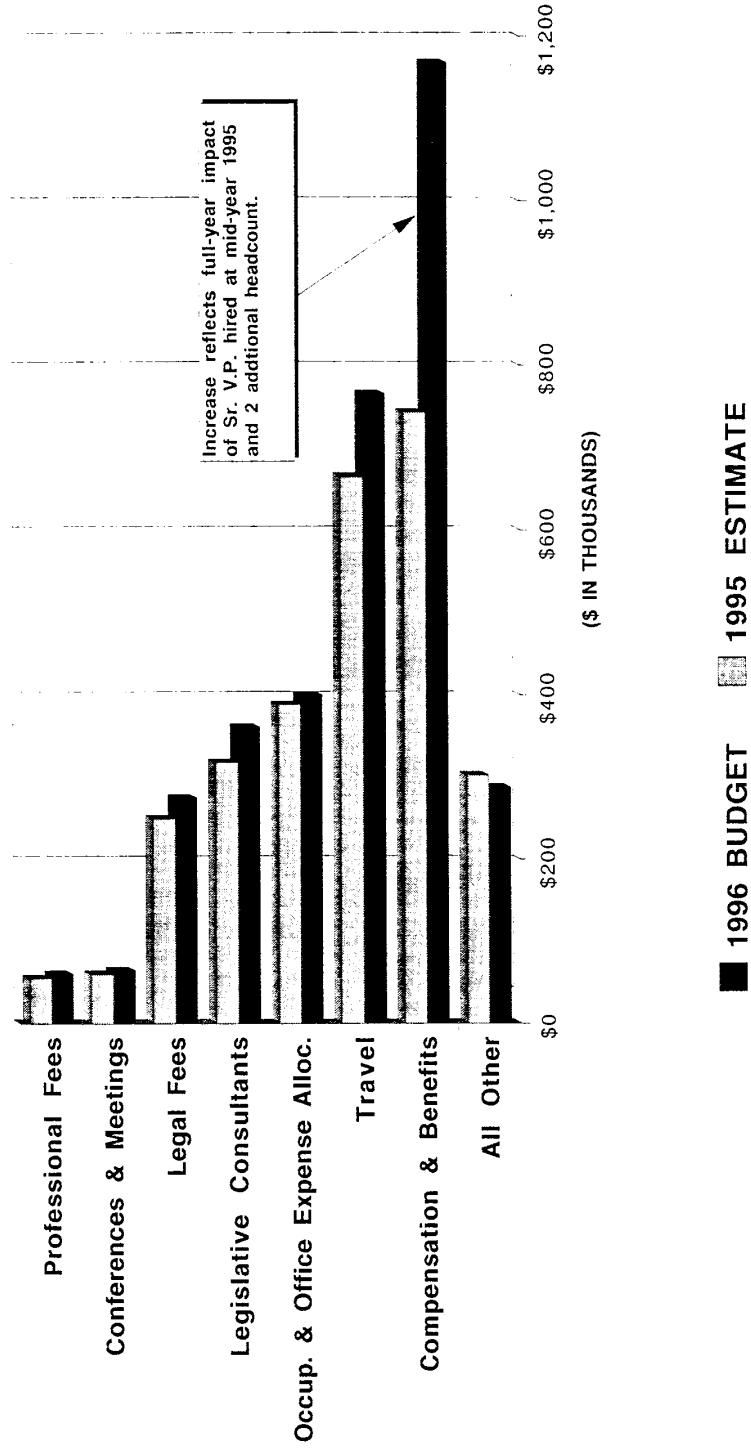
# TOBACCO INSTITUTE 1996 PROPOSED BUDGET



SPENDING AREA	(\$ 000's)	%
Professional Fees	\$6,108	19%
Staff Comp. & Benefits	6,096	19%
Support Tab./Other Orgs.	3,932	12%
Legislative Consultants	3,257	10%
Legal Fees	2,990	9%
Reproduction, Printing & Drafting	2,269	7%
Postage & Delivery Services	2,121	7%
Inflation	1,071	3%
Travel	1,068	3%
All Other	1,642	5%
Rent	790	2%
Contributions	399	1%
<b>TOTAL</b>	<b>\$31,743</b>	<b>100%</b>

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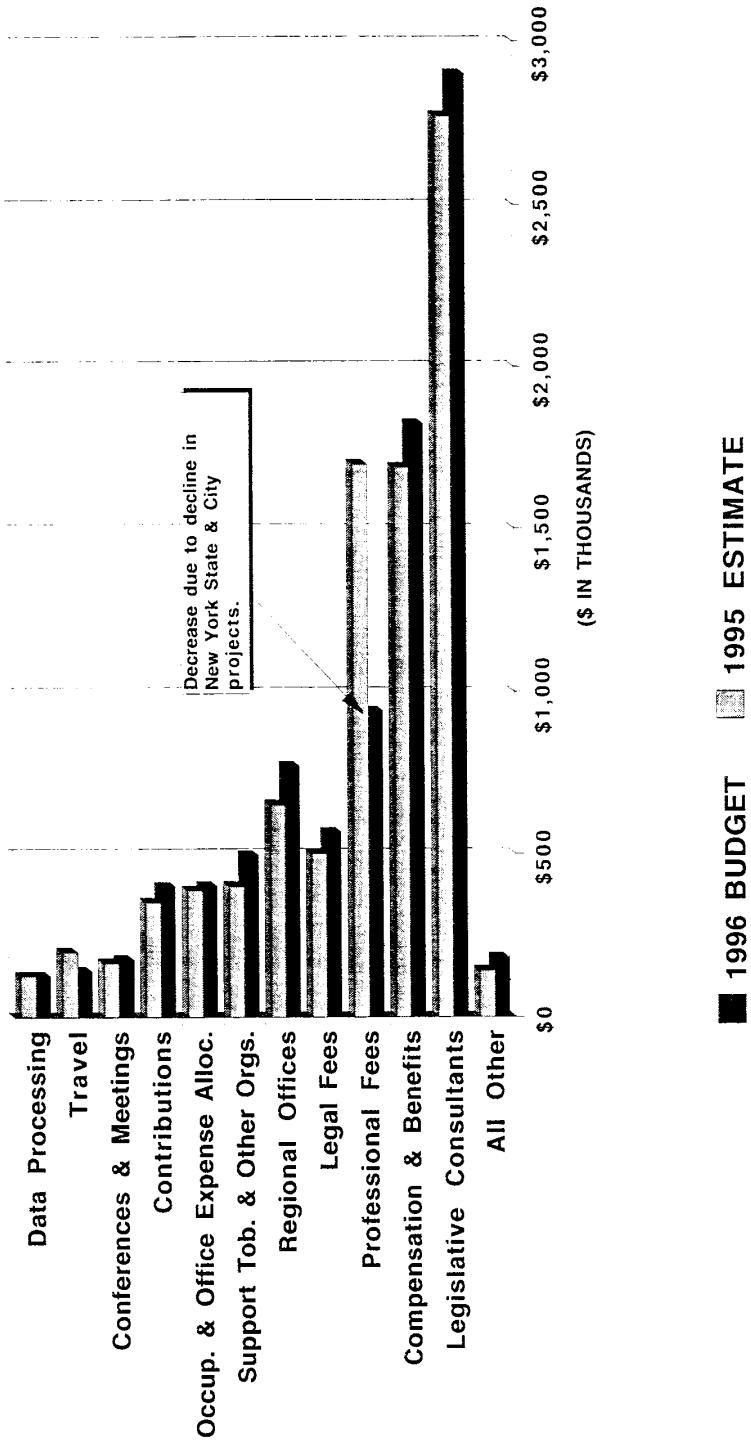
## FEDERAL RELATIONS DIVISION



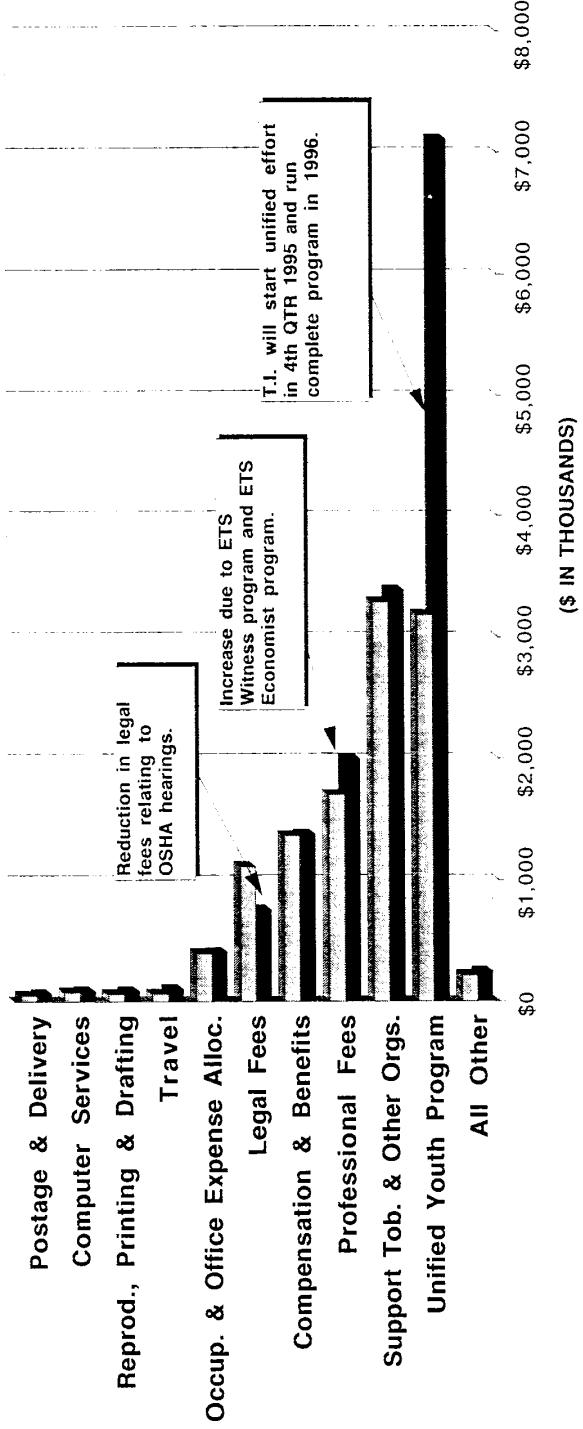
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## STATE ACTIVITIES DIVISION



## PUBLIC AFFAIRS DIVISION



■ 1996 BUDGET      ▨ 1995 ESTIMATE

6602121402

Note for Keane, Denise

---

**From:** Merlo, Ellen  
**Date:** Fri, Nov 10, 1995 1:41 PM  
**Subject:** RE: TI Budget Meeting  
**To:** Barrington, Marty  
**Cc:** Keane, Denise; Morgan, Jim

2041212100

GREAT. THANKS. I INDICATED THE SAME THING -- IF THERE WAS NOT ENOUGH MONEY, WE WOULD REVISIT.

---

From: Barrington, Marty on Fri, Nov 10, 1995 1:36 PM  
Subject: TI Budget Meeting  
To: Keane, Denise  
Cc: Merlo, Ellen; Morgan, Jim

Here's the report:

1. TI demonstrated to Reynold's satisfaction that the cost of opening the proposed Dallas office was incremental over Denver or DC. It was approved.
2. Very long, vigorous discussion over Unified Youth Program. Reynolds not happy yet that TI has mobilized retail. Net was acceptance of Ellen's proposal to adjust the '95 budget to \$4 million and budget \$3.5 for '96. FYI, Arthur Stevens yelled a lot about us and Reynolds backing away from what he characterized as a \$10 million "commitment" made at the last Executive Committee meeting. Also, everyone agreed to listen to TI if they claim to need more money on this issue in '96.

2041212100 A

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2041212100A

Note for Keane, Denise

---

**From:** Merlo, Ellen  
**Date:** Fri, Nov 3, 1995 11:10 AM  
**Subject:** TI -- BUDGETS  
**To:** Keane, Denise  
**Cc:** Morgan, Jim

HAVE REVIEWED THE PROPOSED BUDGET WITH TI FOR '96.

OVERALL IT LOOKS OKAY. HOWEVER, THERE ARE TWO AREAS OF CONTROVERSY.

1. THEY WANT TO ADD A REGIONAL VP AND OFFICE IN TEXAS. WHILE THERE IS NO DISAGREEMENT AMONG US AND OR OTHERS THAT THE BODY IS NEEDED, THERE IS AN ISSUE WITH OPENING ANOTHER OFFICE. THE RECOMMENDATION IS TO EITHER CONSOLIDATE IN AN EXISTING REGIONAL OFFICE AND OR TO BASE THE PERSON IN DC. THE PROPOSED OFFICE IS IN TEXAS. WE ARE NEUTRAL ON THE OFFICE, ALTHOUGH BUDGET IS AN ISSUE, RJR IS AGAINST IT. I'M NOT SURE IT'S ENOUGH MONEY TO FIGHT ABOUT, BUT A HEAD'S UP.
2. THE UNIFIED INDUSTRY PROGRAM. CURRENTLY BRENNAN HAS IT BUDGETED FOR \$10MM. \$3MM IN '95 AND \$7MM IN '96. THIS IS EXCESSIVE AND THERE IS NO WAY WE CAN SUPPORT AT THIS LEVEL. WE HAVE INDICATED THAT WE BELIEVE WE CAN HELP TO CUT COSTS BY USING INDUSTRY SALES FORCES TO GAIN DISTRIBUTION, PLUS LESS COSTLY WAYS OF REACHING OUT TO NON-WORKLOAD ACCOUNTS. BOTTOM LINE: I HAVE INDICATED THAT WE WOULD SUPPORT A BUDGET OF \$4MM IN '95 (I HAVE THE MONEY) AND \$3MM TO \$3.5 IN '96.
3. TI SUBMITTED A REQUEST FOR \$31.8MM FOR '96. I HAVE INDICATED THAT WE WILL APPROVE \$28MM. I HAVE GIVEN THEM THE OPPORTUNITY TO MAKE WHATEVER CUTS THEY FEEL APPROPRIATE, BUT GIVEN THE NUMBERS I AM BEING ASKED TO LIVE WITH IN '96, WE CANNOT GO BEYOND THAT LEVEL. THIS DOES NOT INCLUDE INITIAITVES -- TINA HAS SET A RESERVE FOR THAT. I THINK YOUTH IS A GOOD PLACE TO CUT. OF COURSE YOU AND JJM MIGHT FIND OTHER AREAS.

HOPE THIS HELPS TO PREPARE YOU FOR NEXT WEEK. WE HAD A VERY GOOD CONVERSATION AND I AM SURE THEY UNDERSTAND OUR POSITION.

2041212101

11/10

# THE TOBACCO INSTITUTE

1875 I STREET, NORTHWEST  
WASHINGTON, DC 20006  
202/457-4800 • 800/898-4433

WILLIAM A. ADAMS  
Senior Vice President  
202/457-4891  
FAX 202/457-9350

## MEMORANDUM

October 27, 1995

TO: Thomas C. Griscom  
Denise F. Keane  
Ernest Pepples  
Arthur J. Stevens

FROM: William A. Adams *William A. Adams*

SUBJECT: 1996 Tobacco Institute Budget

I have attached two copies of The Institute's 1996 budget document. This budget will be discussed at the Executive Committee budget subgroup meeting scheduled for 9:30 a.m. on Friday, November 10, 1995 at The Institute.

Please call me you have any questions.

W.A.A.

cc: TI Senior Staff with attachment  
David J. Anderson       "  
M. Alfred Peterson       "  
Carl L. Schoenbachler   "  
Harry G. Steele         "  
Stanley Temko           "

POLYGRAPHED

OCT 30 1995

DENISE F. KEANE

2041212102

The Tobacco Institute  
1996 Proposed Budget  
Index

	<u>Section</u>
Summary	1
Federal Relations Division	2
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Public Affairs Division	4
Administration Division	5
Contingency Funds	6

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DEC 7 1995

DENISE F. KEANE

Revised December 6, 1995

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Cardinal

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THE TOBACCO INSTITUTE  
1996 SUMMARY PROGRAM BUDGET

	<u>Positions Authorized</u>	<u>Dollars (\$000)</u>
Existing Programs (1995 Estimated Expenditures)	52	\$27,598
1996 Additions (Deletions)		
Support to the Consumer Tax Alliance		250
ETS Witness Program Recruiting and Support		225
Public Affairs Special Projects and Promotions		200
ETS Economist Program		175
National Tobacco Council		173
Federal Relations Division Staffing (salary & benefits)		
Senior Vice President/Division Director (full year impact)		148
Legislative Assistant	1	95
Secretary	1	30
Open an Additional Regional Office		
Regional Vice President and Secretary (salary & benefits)	2	132
Office Operating and Set-Up Expenses		114
Local Legislative Consultants		156
Legislative Consultant to work with Appropriations Committees		120
OSHA ETS Hearings		(620)
Unified Youth Program		(500)
New York State and New York City Projects		(445)
Preparations for 1996 Initiatives		(330)
Labor Management Committee		(180)
Eliminate Local Legislative Coordinator Position	(1)	(135)
Other		(173)
Economic Change (Inflation)		1,104
Totals (1996 Budget)	<u>55</u>	<u>\$28,137</u>

12/06/95

2041212105

THE TOBACCO INSTITUTE

1996 BUDGET

	1995			1996			% Change 95 Est vs 96 Budget
	Budget (\$000)	Estimated Expenditures (\$000)	Authorized Positions	Proposed Budget (\$000)	Authorized Positions Requested	95 Est 96 Budget	
Federal Relations Division	\$2,935	\$2,780	5	\$3,379	7		22%
State Activities Division	9,103	9,075	19	8,907	20	<	2%>
Public Affairs Division	8,280	8,436	15	8,779	15		4%
Administration Division	1,778	1,907	12	1,972	12		3%
Product Liability Litigation	1,000	1,400	-	1,200	-	<	14%>
General Contingency Funds	238	-	-	400	-	-	-
Operating Budget	\$23,334	\$23,598	51	\$24,637	54		4%
Unified Youth Program	4,000	4,000	1	3,500	1	<	13%>
Total Budget	\$27,334	\$27,598	52	\$28,137	55		2%

2041212106

UNIT2 . NEW (TYPE1)  
9018171W0Z

12/06/95

**The Tobacco Institute  
(000)**

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<b>1990 Actual Expenditures</b>	<b>\$47,114</b>
<b>1991 Actual Expenditures</b>	<b>44,500</b>
<b>1992 Actual Expenditures</b>	<b>37,438</b>
<b>1993 Actual Expenditures</b>	<b>37,446</b>
<b>1994 Actual Expenditures</b>	<b>18,379 *</b>
<b>1995 Estimated Expenditures</b>	<b>27,598</b>
<b>1996 Proposed Budget</b>	<b>28,137</b>

\* Excludes Initiative Pass-Through Payments

© 1996 TIAA

The Tobacco Institute

1996 Budget

Summary by Account

Acct Description	Federal Relations Division	State Activities Division	Public Affairs Division	Administrative Division	General Contingency Funds	Product Liability Litigation	Init. Pass Through Payments	Total 1996 Budget
2800 Staff Compensation	\$ 919	\$1,435	\$1,158	\$1,421	\$ -	\$ -	\$ -	\$4,933
3200 Employee Benefits	248	387	312	384	-	-	-	1,331
3900 Travel	765	599	110	68	-	-	-	1,542
4000 Conferences & Mtg's	65	175	-	21	-	-	-	261
4100 Automobiles-RVPs	-	48	-	-	-	-	-	48
4300 Rent - Space	-	77	-	790	-	-	-	867
4600 Other Occupancy Expe	-	6	1	45	-	-	-	52
4700 Furn., Fix. & Equip.	3	30	-	45	-	-	-	78
4800 Books & Subscription	1	2	30	3	-	-	-	36
4900 Equip., Rep. & Maint	-	-	-	68	-	-	-	68
5000 Office Supplies	-	10	3	39	-	-	-	52
5100 Postage & Delvy Serv	9	29	888	37	-	-	-	963
5200 Repro., Print & Draft	4	10	1,035	72	-	-	-	1,121
5300 Telephone	3	152	12	158	-	-	-	325
5400 Other Office Expense	84	2	21	60	-	-	-	167
5500 Membership Dues & Fees	19	5	8	16	-	-	-	48
5800 Legal Fees	275	565	750	200	-	-	-	2,990
6000 Legis. Consultants	360	2,897	-	100	-	-	-	3,257
6200 Advertising Expense	-	-	-	-	-	-	-	100
6600 Business Taxes	-	46	1	22	-	-	-	69
6900 Empl - Reto. & Recr.	-	72	20	15	-	-	-	107
7200 Misc. Expense	-	3	1	-	-	-	-	4
7300 Professional Fees	60	941	3,562	45	400	-	-	5,008
7400 Purch. Admin Svcs	-	-	2	-	-	-	-	2
7500 Suprt Tob & oth orga	50	494	3,638	-	-	-	-	4,182
7700 Contributions	-	399	2	-	-	-	-	401
8000 Computer Services	44	-	85	51	-	-	-	180
9100 Data Processing Alloc	70	125	140	< 335>	-	-	-	-
9300 TITL Admin Alloc	-	-	-	< 53>	-	-	< 53>	-
9400 Occup & Off Exp Alloc	400	400	400	< 1,200>	-	-	-	-
TOTALS	\$3,379	\$8,909	\$12,279	\$1,972	\$ 400	\$1,200	\$ -	\$28,139

ISR-SBA(TYP2)

801GTCIVOC

The Tobacco Institute

1996 Budget

Summary by Account

Acct Description	Federal Relations				State Activities				Public Affairs				Administrative				Genl Contingency Fds			
	1995	1995	1996	BUDGET	1995	1995	1996	BUDGET	1995	1995	1996	BUDGET	1995	1995	1996	BUDGET	1995	1995	1996	BUDGET
	BUDGET	ESTIMATE	BUDGET		BUDGET	ESTIMATE	BUDGET		BUDGET	ESTIMATE	BUDGET		BUDGET	ESTIMATE	BUDGET		BUDGET	ESTIMATE	BUDGET	
2800 Staff Compensation	\$ 627	\$ 584	\$ 919		\$ 1,444	\$ 1,330	\$ 1,435		\$ 1,044	\$ 1,078	\$ 1,158		\$ 1,286	\$ 1,370	\$ 1,421		\$ -	\$ -	\$ -	
3200 Employee Benefits	169	158	248		390	359	387		283	291	312		347	370	384		-	-	-	
3900 Travel	540	665	765		540	611	599		120	69	110		76	66	68		-	-	-	
4000 Conferences & Mtgs	80	60	65		115	165	175		-	-	-		20	20	21		-	-	-	
4100 Automobiles-RVPs	-	-	-		-	-	37		48	-	-		-	-	-		-	-	-	
4300 Rent - Space	-	-	-		63	56	77		-	-	-		775	770	790		-	-	-	
4600 Other Occupancy Expe	-	-	-		-	7	6		1	1	1		40	44	45		-	-	-	
4700 Furn., Fix. & Equip.	-	6	3		48	25	30		-	-	-		39	44	45		-	-	-	
4800 Books & Subscription	1	1	-		-	2	2		30	25	30		3	3	3		-	-	-	
4900 Equip., Rep. & Maint	-	-	-		-	3	-		-	-	-		56	63	68		-	-	-	
5000 Office Supplies	-	-	-		-	15	10		1	2	3		40	40	39		-	-	-	
5100 Postage & Delvy Serv	7	8	9		25	25	29		1,235	1,256	1,256		888	888	888		37	37	37	
5200 Repro, Print & Draft	1	4	4		10	4	10		1,835	1,835	1,835		1,035	64	72		72	72	72	
5300 Telephone	2	2	3		73	102	152		5	4	12		135	135	151		158	158	158	
5400 Other Office Expense	65	80	84		-	2	2		50	16	21		52	60	60		-	-	-	
5500 Membership Dues & Fees	13	13	19		5	6	5		4	8	8		14	14	16		-	-	-	
5800 Legal Fees	480	250	275		515	500	565		742	1,110	750		190	190	200		-	-	-	
6000 Legis. Consultants	420	318	360		2,795	2,770	2,897		-	-	-		-	-	-		-	-	-	
6200 Advertising Expense	-	-	-		-	-	-		110	110	100		-	-	-		-	-	-	
6600 Business Taxes	-	-	-		37	41	46		2	1	1		21	21	22		-	-	-	
6900 EmpL. Relo. & Recr.	-	76	-		71	50	72		15	15	20		15	15	15		-	-	-	
7200 Misc. Expense	-	-	-		3	3	3		1	1	1		-	-	-		-	-	-	
7300 Professional Fees	30	55	60		1,852	1,698	941		2,899	2,696	3,562		45	47	45		238	238	238	
7400 Purch. Admin Svcs	-	-	-		-	1	-		3	1	2		-	-	-		-	-	-	
7500 Suprt Tob & Oth Orga	-	-	-		50	405	400		494	3,282	3,312		3,638	-	-		-	-	-	
7700 Contributions	-	-	-		200	353	399		5	2	2		-	-	-		-	-	-	
8000 Computer Services	42	42	44		-	-	-		85	75	85		74	59	51		-	-	-	
9100 Data Processing Allo	70	70	70		125	125	140		140	140	< 1,164><		< 335><	335><	335><		-	-	-	
9300 ITIL Admin Alloc	-	-	-		388	388	400		388	388	400		< 1,164><	1,164><	1,200><		53>	53>	53>	
9400 Occup & Off Exp Allo	388	388	400		-	-	-		-	-	-		-	-	-		-	-	-	
<b>TOTALS</b>	\$ 2,935	\$ 2,780	\$ 3,379		\$ 9,104	\$ 9,078	\$ 8,909		\$ 12,280	\$ 12,436	\$ 12,279		\$ 1,778	\$ 1,907	\$ 1,992		\$ 238	\$ 238	\$ 238	

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The Tobacco Institute

1996 Budget

Summary by Account

Part 2 of 2

Acct Description	Prod.Liab.Litigation			Init. Pass-Throughs			1995			1996		
	1995 BUDGET	1995 ESTIMATE	BUDGET	1995 BUDGET	1995 ESTIMATE	BUDGET	1995 BUDGET	1995 ESTIMATE	BUDGET	1995 BUDGET	1995 ESTIMATE	BUDGET
2800 Staff Compensation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,401	\$ 4,362	\$ 4,933
3200 Employee Benefits	-	-	-	-	-	-	1,189	1,178	1,331			
3900 Travel	-	-	-	-	-	-	1,276	1,411	1,542			
4000 Conferences & Mtgs	-	-	-	-	-	-	215	245	261			
4100 Automobiles-RVPS	-	-	-	-	-	-	-	37	48			
4300 Rent - Space	-	-	-	-	-	-	838	826	867			
4600 Other Occupancy Expe	-	-	-	-	-	-	41	52	52			
4700 Furn., Fix. & Equip.	-	-	-	-	-	-	87	75	78			
4800 Books & Subscription	-	-	-	-	-	-	34	31	36			
4900 Equip., Rep. & Maint	-	-	-	-	-	-	56	66	68			
5000 Office Supplies	-	-	-	-	-	-	41	57	52			
5100 Postage & Delv Serv	-	-	-	-	-	-	1,302	1,326	963			
5200 Repro, Print & Draft	-	-	-	-	-	-	1,910	1,915	1,121			
5300 Telephone	-	-	-	-	-	-	215	259	325			
5400 Other Office Expense	-	-	-	-	-	-	167	158	167			
5500 Membership Dues & Fees	-	-	-	-	-	-	36	41	48			
5800 Legal Fees	1,000	1,400	1,200	-	-	-	2,927	3,450	2,990			
6000 Legis. Consultants	-	-	-	-	-	-	3,215	3,088	3,257			
6200 Advertising Expense	-	-	-	-	-	-	110	110	100			
6600 Business Taxes	-	-	-	-	-	-	60	63	69			
6900 EmpL. Relo. & Recr.	-	-	-	-	-	-	101	156	107			
7200 Misc. Expense	-	-	-	-	-	-	4	4	4			
7300 Professional Fees	-	-	-	-	-	-	5,064	4,496	5,008			
7400 Purch. Admin Svcs	-	-	-	-	-	-	3,687	3,712	4,182			
7500 Suprt Tob & Oth Orga	-	-	-	-	-	-	205	355	4,01			
7700 Contributions	-	-	-	-	-	-	201	176	180			
8000 Computer Services	-	-	-	-	-	-	-	-	-			
9100 Data Processing Allo	-	-	-	-	-	-	<	50><	53>			
9300 TITL Admin Alloc	-	-	-	-	-	-	-	-	-			
9400 Occup & Off Exp Allo	-	-	-	-	-	-	-	-	-			
TOTALS	\$ 1,000	\$ 1,400	\$ 1,200	\$ -	\$ -	\$ -	\$ 27,335	\$ 27,601	\$ 28,139			

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ISR.SUM1(TYP6)

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THE TOBACCO INSTITUTE  
1996 SUMMARY PROGRAM BUDGET  
FEDERAL RELATIONS DIVISION

	<u>Positions Authorized</u>	<u>Dollars (\$000)</u>
Existing Programs (1995 Estimated Expenditures)	5	\$2,780
1996 Additions (Deletions)		
Personnel (salary & benefits)		
Senior Vice President/Division Director (full year impact of employee hired at mid-year of 1995)		148
Legislative Assistant	1	95
Secretary	1	30
Legislative Consultant to work with Appropriations Committees		120
Participation in Republican and Democratic National Conventions and Presidential Inaugeration Activities		100
Other	(5)	
Economic Change (Inflation)		111
Totals (1996 Budget)	7	\$3,379

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THE TOBACCO INSTITUTE

1996 BUDGET

Federal Relations Division

	1995			1996		
	Budget (\$000)	Estimated Expenditures (\$000)	Authorized Positions	Proposed Budget (\$000)	Authorized Positions Requested	% Change Est. vs Budget
1201 Federal Relations Div.	\$2,935	\$2,780	5	\$3,379	7	22%
Totals	\$2,935	\$2,780	5	\$3,379	7	22%

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## THE TOBACCO INSTITUTE

1996 BUDGET

## Federal Relations Division

Authorized Positions	1995	-	5
Authorized Positions Requested	1996	-	7

ACCOUNT	1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)
2800 Staff Compensation	\$ 627	\$ 584	\$ 919
3200 Employee Benefits	169	158	248
3900 Travel	540	665	765
4000 Conferences & Meetings	80	60	65
4700 Furniture, Fixtures & Equipment	-	6	3
4800 Books & Subscriptions	1	1	1
5100 Postage & Delivery Services	7	8	9
5200 Reprod., Printing & Drafting	1	4	4
5300 Telephone	2	2	3
5400 Other Office Expense	65	80	84
5500 Membership Dues & Fees	13	13	19
5800 Legal Fees	480	250	275
6000 Legislative Consultants	420	318	360
6900 Employee Reloc. & Recruitment	-	76	-
7300 Professional Fees	30	55	60
7500 Suprt Tob & Oth Organizations	-	-	50
8000 Computer Services	42	42	44
9100 Data Processing Allocation	70	70	70
9400 Occup. & Office Expense Alloc.	388	388	400
 Totals	 <u>\$2,935</u>	 <u>\$2,780</u>	 <u>\$3,379</u>

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FED.SUM (TYP5)

12/06/95

THE TOBACCO INSTITUTE  
1996 BUDGET

COST CENTER

Federal Relations

No. 1201

STAFFING SCHEDULE

12/06/95

Months of Employment

<u>Employee Name</u>		1995 Budget	1995 Estimated	1996 Budget
S. Wilson	Sr. V.P./ Division Director	12	5	12
R. Tallon	V.P./Legislative Representative	0	6	12
R. Vinovich	V.P./Legislative Representative	12	12	12
R. White	V.P./Legislative Representative	12	12	12
New Hire	Legislative Assistant	0	0	12
S. Ruyle	Administrative Assistant	12	12	12
New Hire	Secretary	0	0	12
Totals		48	47	72

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The Tobacco Institute

1996 BUDGET

COST CENTER	Federal Relations Division	No.	1201	
		1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)
<u>Account #4001 - Conference &amp; Meetings</u>				
Tobacco family legislative conference in Washington, DC	\$ 80	\$ 60	\$ 65	
<b>TOTAL</b>	<b>\$ 80</b>	<b>\$ 60</b>	<b>\$ 65</b>	

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The Tobacco Institute

1996 BUDGET

COST CENTER	Federal Relations Division	No.	1201	
		1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)
<u>Account #5801 - Legal Fees</u>				
Covington & Burling - federal legislative matters	\$ 480	\$ 250	\$ 275	
<b>TOTAL</b>	<b>\$ 480</b>	<b>\$ 250</b>	<b>\$ 275</b>	

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The Tobacco Institute

1996 BUDGET

COST CENTER	Federal Relations Division	No.	1201	
		1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)
<u>Account #6001 - Legislative Consultants</u>				
Charles O. Whitley	\$ 170	\$ 170	\$ 170	
Legislative consultant(s) to work with appropriations committees	-	-	-	120
Manahan & Company (Veterans' Program)	50	50	50	
Allowance for increases in legislative consultant fees and contingency	30	20	20	
Robin Tallon	170	78	-	
<b>TOTAL</b>	<b>\$ 420</b>	<b>\$ 318</b>	<b>\$ 360</b>	

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The Tobacco Institute

1996 BUDGET

COST CENTER	Federal Relations Division	No.	1201	
		1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)
<u>Account #7300 - Professional Fees</u>				
Honoraria payments to charities	\$ 30	\$ 55	\$ 60	
<b>TOTAL</b>	<b>\$ 30</b>	<b>\$ 55</b>	<b>\$ 60</b>	

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The Tobacco Institute

1996 BUDGET

COST CENTER	Federal Relations Division	No.	1201	
		1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)
<u>Account #8000 - Computer Services</u>				
Access fees to "LegiSlate" and other legislative tracking services.	\$ 42	\$ 42	\$ 44	
TOTAL	\$ 42	\$ 42	\$ 44	

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THE TOBACCO INSTITUTE  
1996 SUMMARY PROGRAM BUDGET  
STATE ACTIVITIES DIVISION

	<u>Positions Authorized</u>	<u>Dollars (\$000)</u>
Existing Programs (1995 Estimated Expenditures)	19	\$9,075
1996 Additions (Deletions)		
Open an Additional Regional Office		
Regional Vice President (salary & benefits)	1	102
Secretary (salary & benefits)	1	30
Office Operating Expenses		94
Office Set-Up Expenses		20
Eliminate Local Legislative Coordinator Position		
Vice President (salary & benefits)	(1)	(80)
Travel		(55)
Local Legislative Consultants		156
Support of Tobacco and Other Organizations		94
State and Local Special Projects		
New York State and New York City Projects		(445)
Preparations for 1996 Initiatives		(330)
Other		(138)
Other		21
Economic Change (Inflation)		363
Totals (1996 Budget)	<u>20</u>	<u>\$8,907</u>

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THE TOBACCO INSTITUTE

1996 BUDGET

State Activities Division

	1995		1996		
	Budget	Estimated Expenditures	Authorized Positions	Proposed Budget	Authorized Positions Requested
National Hdqtrs Administration	\$8,591,955	\$8,423,635	7	\$8,136,825	6
Regional Offices	511,000	651,460	12	770,670	14
Total Budget	\$9,102,955	\$9,075,095	19	\$8,907,495	20

## THE TOBACCO INSTITUTE

1996 BUDGET

## State Activities Division

COST CENTER National Headquarters No. 1401

Authorized Positions	1995 - 7
Authorized Positions Requested	1996 - 6

ACCOUNT	1995 BUDGET	1995 ESTIMATED	1996 BUDGET
2800 Staff Compensation	\$1,444,000	\$1,330,000	\$1,435,000
3200 Employee Benefits	390,000	359,100	387,450
3900 Travel	190,000	197,000	140,000
4000 Conferences & Meetings	115,000	165,000	175,000
4700 Furniture, Fixtures & Equipment	-	100	-
4800 Books & Subscriptions	-	1,000	1,000
5100 Postage & Delivery Services	15,000	12,000	15,000
5200 Reprod., Printing & Drafting	10,000	500	7,900
5300 Telephone	58,000	33,000	45,000
5400 Other Office Expense	-	100	-
5500 Membership Dues & Fees	5,000	1,000	1,600
5800 Legal Fees	515,000	500,000	565,000
6000 Legislative Consultants	2,794,500	2,769,500	2,896,500
6600 Business Taxes	37,000	39,000	45,000
6900 Employee Reloc. & Recruitment	46,000	50,000	60,000
7200 Miscellaneous Expense	3,000	3,000	3,000
7300 Professional Fees	1,851,700	1,697,900	941,000
7500 Suprt Tob & Oth Organizations	404,755	399,935	494,375
7700 Contributions	200,000	352,500	399,000
9100 Data Processing Allocation	125,000	125,000	125,000
9400 Occup. & Office Expense Alloc.	388,000	388,000	400,000
Totals	<u>\$8,591,955</u>	<u>\$8,423,635</u>	<u>\$8,136,825</u>

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SAD.ASR (TYP4)

12/06/95

THE TOBACCO INSTITUTE  
1996 BUDGET

COST CENTER State Activities - Headquarters No. 1401

STAFFING SCHEDULE  
12/06/95  
Months of Employment

<u>Employee Name</u>		1995 Budget	1995 Estimated	1996 Budget
P. Donoho	Sr. V.P./Division Director	12	12	12
R. McAdam	V.P./Init. & Spec. Projects	12	12	12
Ro. Morris	Regional Vice President	12	12	12
J. Shipper	Regional Vice President	12	12	12
B. Pruett	Regional Vice President	12	12	12
Ra. Morris	Regional Vice President	12	12	12
F. McEvoy	Regional Vice President	12	12	12
A. Shofe	Regional Vice President	12	12	12
D. Howle	Regional Vice President	12	12	12
New Hire	Regional Vice President	0	0	12
D. Wahby	V.P./Local Legislative Coordinator	12	10	0
M. Nyman	Director, Administrative Affairs	12	12	12
D. Heckman	Administrative Assistant	12	12	12
A. Spitler	Secretary	12	12	12
K. Geisler	Secretary	12	12	12
M. Byrne	Field Office Secretary	12	12	12
A. VanLoon	Field Office Secretary	12	12	12
T. Baldwin	Field Office Secretary	12	12	12
V. Brown	Field Office Secretary	12	12	12
T. Olivares	Field Office Secretary	12	11	12
New Hire	Field Office Secretary	0	0	12
 Totals		228	225	240

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The Tobacco Institute

1996 BUDGET

COST CENTER	National Headquarters	No.	1401
	1995 BUDGET	1995 ESTIMATED	1996 BUDGET
<u>Account #4001 - Conference &amp; Meetings</u>			
NATIONAL HEADQUARTERS			
National lobbyist meeting	\$ 75,000	\$ 160,000	\$ 135,000
Field staff meeting	40,000	5,000	40,000
TOTAL	<u>\$ 115,000</u>	<u>\$ 165,000</u>	<u>\$ 175,000</u>

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The Tobacco Institute

1996 BUDGET

COST CENTER	National Headquarters	No.	1401
	1995 BUDGET	1995 ESTIMATED	1996 BUDGET
<u>Account #5800 - Legal Fees</u>			
NATIONAL HEADQUARTERS			
Covington & Burling - state and local legislative matters	\$ 400,000	\$ 365,000	\$ 400,000
Legal fees in connection with a limited local legislative program.	100,000	110,000	150,000
General legal matters, initiative research, campaign reporting and filing in CA (J. Richard Eichman)	10,000	10,000	10,000
Legal/Accounting support for lobbyists' registration and filing requirements in Massachusetts (Bendall)	5,000	5,000	5,000
Arizona legal fees	-	5,000	-
Massachusetts legal fees	-	5,000	-
TOTAL	\$ 515,000	\$ 500,000	\$ 565,000

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THE TOBACCO INSTITUTE

1996 BUDGET

State Activities - Headquarters

	1995 Budget	1995 Estimated	1996 Budget
Account: 6000 - Legislative Consultants	\$2,794,500	\$2,769,500	\$2,896,500
	<u>\$2,794,500</u>	<u>\$2,769,500</u>	<u>\$2,896,500</u>

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SAD.6000(TYP3)

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The Tobacco Institute

1996 BUDGET

COST CENTER	National Headquarters	No.	1401	
		1995 BUDGET	1995 ESTIMATED	1996 BUDGET
<u>Account #6000 - Legislative Consultants</u>				
<b>ALABAMA</b>	Lester White	\$ 45,000	\$ 45,000	\$ 47,000
<b>ALASKA</b>	Wes Coyner	44,000	44,000	44,000
<b>ARIZONA</b>	Don Isaacson	61,000	61,000	64,000
<b>ARKANSAS</b>	Stewart Bell	28,000	28,000	29,500
<b>CALIFORNIA</b>	Phil Dowd	140,000	140,000	145,000
<b>COLORADO</b>	Frank Hays	60,000	60,000	63,000
<b>CONNECTICUT</b>	Bourke Spellacy	92,500	92,500	95,000
<b>DELAWARE</b>	Dave Poffenberger	30,000	30,000	32,000
<b>FLORIDA</b>	Guy M. Spearman	70,000	70,000	73,500
	Arthur R. Collins (Public Private Partnership)	30,000	30,000	35,000
<b>GEORGIA</b>	Jim Hammock	58,000	58,000	-
	To be announced	-	-	58,000
<b>HAWAII</b>	Norman Suzuki	58,000	58,000	60,000
<b>IDAHO</b>	William Roden	33,000	33,000	33,000
<b>ILLINOIS</b>	John O'Connell	65,000	65,000	67,500

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The Tobacco Institute

1996 BUDGET

COST CENTER	National Headquarters	No.	1401	
		1995 BUDGET	1995 ESTIMATED	1996 BUDGET
<u>Account #6000 - Legislative Consultants</u> <u>(Continued)</u>				
INDIANA	Thomas F. Fruechtenicht	\$ 40,000	\$ 40,000	\$ 40,000
IOWA	Charles Wasker	52,000	52,000	55,000
KANSAS	Pat Hubbell	38,000	38,000	40,000
KENTUCKY	Roy Strange	32,000	32,000	32,000
LOUISIANA	Joe G. Wood To be accounted	53,000 -	53,000 -	- 53,000
MAINE	Severin Beliveau	67,000	67,000	70,000
MARYLAND	Bruce Bereano Bill Pitcher	60,000 -	- 60,000	- 62,000
MASSACHUSETTS	To be announced Martin Reilly	- 65,000	- 65,000	72,000 -
MICHIGAN	Governmental Consultant Services, Inc.	80,000	80,000	85,000
MINNESOTA	Tom Kelm/Doug Kelm	110,000	110,000	115,000
MISSISSIPPI	Ellis B. Bodron	34,000	34,000	34,000
MISSOURI	John Britton	50,000	50,000	52,500

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The Tobacco Institute

1996 BUDGET

COST CENTER	National Headquarters	No.	1401	
		1995 BUDGET	1995 ESTIMATED	1996 BUDGET
<u>Account #6000 - Legislative Consultants</u> <u>(Continued)</u>				
MONTANA	Jerome Anderson	\$ 42,000	\$ 42,000	\$ 44,000
NEBRASKA	Bill Peters	28,000	28,000	28,000
NEVADA	Jack Jeffrey	34,000	34,000	40,000
NEW HAMPSHIRE	John Mitchell	35,000	35,000	35,000
NEW JERSEY	Roger Bodman	71,000	71,000	75,000
NEW MEXICO	Bob Barberousse	35,000	35,000	37,000
NEW YORK	Daniel Adams	60,000	60,000	65,000
	Jeff Hill	50,000	50,000	55,000
NORTH CAROLINA	Roger W. Bone	54,000	54,000	58,000
NORTH DAKOTA	Tom Smith	25,000	25,000	25,000
OHIO	Pete O'Grady	50,000	50,000	50,000
OKLAHOMA	Ken Nance	44,000	44,000	47,000
OREGON	Richard Kosesan	44,000	44,000	47,000
PENNSYLVANIA	Eugene Knopf	82,000	82,000	82,000

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The Tobacco Institute

1996 BUDGET

COST CENTER	National Headquarters	No.	1401	
		1995 BUDGET	1995 ESTIMATED	1996 BUDGET
<u>Account #6000 - Legislative Consultants</u> <u>(Continued)</u>				
RHODE ISLAND	Dennis Roberts/Kelly Sheridan	\$ 36,000	\$ 36,000	\$ 38,000
SOUTH CAROLINA	Sterling Smith	46,000	46,000	48,000
SOUTH DAKOTA	Jeremiah Murphy	37,000	37,000	39,000
TENNESSEE	Cleve Smith	50,000	50,000	52,500
TEXAS	Jack Roberts	75,000	75,000	75,000
UTAH	Jim Stewart (Jones, Waldo)	47,000	47,000	50,000
VERMONT	Edward Miller	32,000	32,000	32,000
VIRGINIA	Anthony Troy	62,000	62,000	64,000
WASHINGTON	William Fritz	50,000	50,000	50,000
	To be announced	25,000	-	-
WEST VIRGINIA	Rodney Berry	35,000	35,000	35,000
WISCONSIN	Steve Bablitch	65,000	65,000	80,000
WYOMING	William Thomson	35,000	35,000	38,000

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The Tobacco Institute

1996 BUDGET

COST CENTER	National Headquarters	No.	1401
	1995 BUDGET	1995 ESTIMATED	1996 BUDGET
<u>Account #6000 - Legislative Consultants</u> <u>(Continued)</u>			
NATIONAL HEADQUARTERS			
Additional lobbyists/contin- gency (AR-Don Allen \$10,000, MA-Deacon Strategies \$12,000, TN-Leach \$6,000)	\$ 50,000	\$ 50,000	\$ 50,000
TOTAL	<u>\$2,794,500</u>	<u>\$2,769,500</u>	<u>\$2,896,500</u>

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The Tobacco Institute

1996 BUDGET

COST CENTER	National Headquarters	No.	1401
		1995 BUDGET	1995 ESTIMATED
			1996 BUDGET

Account #6600 - Business Taxes

NATIONAL HEADQUARTERS

The Tobacco Institute, because it makes state and local political contributions, is a "political organization" as defined in section 527(f) of the Internal Revenue Code. Such political organizations are subject to a 35% tax on their taxable income. For The Institute, taxable income is defined as the lesser of net investment income or campaign contributions. The Institute's 1994 taxable income was \$69,600. The Institute expects to have approximately \$90,000 in 1995 taxable income. The tax on this income will be payable in 1996.

\$ 31,000      \$ 25,000      \$ 31,000

Sales taxes (PA, CT, and SD) and miscellaneous business taxes.

6,000      14,000      14,000

TOTAL      \$ 37,000      \$ 39,000      \$ 45,000

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## THE TOBACCO INSTITUTE

## 1996 BUDGET

## State Activities - Headquarters

	1995 Budget	1995 Estimated	1996 Budget
Account: 7300 - Professional Fees			
Local Legislative Consultants (7310)	\$ 375,000	\$ 315,000	\$ 471,000
State & Local Special Projects (7320)	1,476,700	1,382,900	470,000
	<u>\$1,851,700</u>	<u>\$1,697,900</u>	<u>\$ 941,000</u>

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SAD. 7300 (TYP3)

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1996 BUDGET

COST CENTER	National Headquarters	No. 1401		
		1995 BUDGET	1995 ESTIMATED	1996 BUDGET
<u>Account #7310 - Consultants</u>				
ALASKA				
	Local consultants	\$ -	\$ -	\$ 5,000
ARIZONA				
	Local Consultants	-	-	25,000
COLORADO				
	Local consultants	-	-	10,000
HAWAII				
	John Radcliffe	-	15,000	15,000
ILLINOIS				
	Cook County (Tom Lyons)	30,000	30,000	30,000
	Chicago (Tom Lyons)	30,000	30,000	30,000
	Local consult. (J. O'Connell)	20,000	20,000	20,000
MASSACHUSETTS				
	Local consultants	-	-	25,000
	Local monitoring	-	-	16,000
MICHIGAN				
	Local consultants	-	-	10,000
MINNESOTA				
	Tom Briant	35,000	35,000	35,000
	Local consultants	-	-	10,000
NEW JERSEY				
	Local consultants	-	-	10,000
NEW YORK				
	Norm Adler	60,000	-	60,000
OHIO				
	Local consultants	-	-	5,000
TEXAS				
	Local consultants	-	-	30,000
UTAH				
	Local consultants	-	-	10,000
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1996 BUDGET

COST CENTER	National Headquarters	No.	1401	
		1995 BUDGET	1995 ESTIMATED	1996 BUDGET
<u>Account #7310 - Consultants</u> <u>(Continued)</u>				
WASHINGTON				
Local consultants	\$	-	\$	\$ 15,000
WEST VIRGINIA				
Local consultants		-	-	10,000
NATIONAL HEADQUARTERS				
Professional fees in connection with a limited local legislative program.	200,000	185,000	100,000	
TOTAL	\$ 375,000	\$ 315,000	\$ 471,000	

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1996 BUDGET

COST CENTER	National Headquarters	No.	1401	
		1995 BUDGET	1995 ESTIMATED	1996 BUDGET
<u>Account #7320 - Special Projects</u>				
CALIFORNIA				
California Taxpayers' Majority Act Initiative Campaign	\$ 70,000	\$ 66,700	\$ -	-
COLORADO				
Amer. Constitutional Law Fdn	60,000	60,000	-	-
Colorado ASSIST program	-	7,000	-	-
MARYLAND				
Maryland Plan	100,000	96,200	-	-
MINNESOTA				
Minnesota ASSIST program	10,000	15,400	15,000	-
NEVADA				
Nevada OSHA project	-	-	25,000	-
NEW YORK				
New York State Preemption Plan	279,700	279,700	-	-
New York City Plan	165,000	165,000	-	-
UTAH				
Utah public relations program	-	-	30,000	-
WASHINGTON				
WA State Center for Tax Policy	62,000	62,000	-	-
Washington ASSIST program	25,000	45,300	10,000	-
Northwest business alliance	-	-	40,000	-
WISCONSIN				
Wisconsin tobacco growers	-	14,000	-	-
NATIONAL HEADQUARTERS				
National Initiative Strategy Team	135,000	103,300	160,000	-

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1996 BUDGET

COST CENTER	National Headquarters	No.	1401	
		1995 BUDGET	1995 ESTIMATED	1996 BUDGET
<u>Account #7320 - Special Projects</u> <u>(Continued)</u>				
Preparation for 1996 initiatives	\$ 330,000	\$ 330,000	\$ -	
Professional fees for state and local special programs	140,000	39,000	140,000	
Ted Trimpa - ASSIST program	10,000	9,300	50,000	
Consultant fees and expenses for John Hager	90,000	90,000	-	
<b>TOTAL</b>	<b>\$1,476,700</b>	<b>\$1,382,900</b>	<b>\$ 470,000</b>	

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THE TOBACCO INSTITUTE

1996 BUDGET

State Activities - Headquarters

	1995 Budget	1995 Estimated	1996 Budget
Account: 7500 - Support to Other Organizations			
Wholesaler Organizations (7510)			
Contributions to state tobacco wholesaler organizations for purpose of maintaining and improving relationships with these organizations.	\$ 172,000	\$ 172,000	\$ 180,500
National/State Organizations (7520)			
Contributions made to national and state organizations for purposes of maintaining and improving relationships and political and legislative contacts.	232,755	227,935	313,875
	<hr/>	<hr/>	<hr/>
	\$ 404,755	\$ 399,935	\$ 494,375

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1996 BUDGET

COST CENTER	National Headquarters	No.	1401	
		1995 BUDGET	1995 ESTIMATED	1996 BUDGET
<u>Account #7510 - Suprt State Tobacco Whole. Org</u>				
CALIFORNIA	\$ 30,000	\$ 30,000	\$ 30,000	
COLORADO	-	2,000	2,000	
FLORIDA	5,000	5,000	5,000	
ILLINOIS	25,000	25,000	25,000	
KENTUCKY	3,000	3,000	3,000	
MARYLAND	-	-	10,000	
MASSACHUSETTS	15,000	15,000	15,000	
MICHIGAN	15,000	15,000	20,000	
MINNESOTA	10,000	10,000	12,500	
MONTANA	3,000	3,000	3,000	
NEVADA	-	1,000	1,000	
NEW MEXICO	3,000	-	-	
OHIO	10,000	10,000	10,000	
PENNSYLVANIA	10,000	10,000	10,000	
SOUTH DAKOTA	3,000	3,000	3,000	
VIRGINIA	5,000	5,000	5,000	
WASHINGTON	10,000	10,000	-	
WEST VIRGINIA	10,000	10,000	10,000	
WISCONSIN	10,000	10,000	10,000	
WYOMING	5,000	5,000	6,000	

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1996 BUDGET

COST CENTER	National Headquarters	No.	1401	
		1995 BUDGET	1995 ESTIMATED	1996 BUDGET
<u>Account #7510 - Suprt State Tobacco Whole. Org</u> <u>(Continued)</u>				
TOTAL	\$ 172,000	\$ 172,000	\$ 180,500	

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1996 BUDGET

COST CENTER	National Headquarters	No.	1401	
		1995 BUDGET	1995 ESTIMATED	1996 BUDGET
<u>Account #7520 - Support of Nat'l/State Orgs.</u>				
ALABAMA				
Alabama Retail Association	\$ 1,000	\$ 1,250	\$ 1,250	
Alabama Grocers Association	600	500	500	
Alabama Oil Jobbers	200	500	500	
Alabama Candy & Tobacco Assoc.	400	-	400	
ALASKA				
Alaska Taxpayers Association	500	-	500	
Alaska Restaurant Association	250	-	250	
ARIZONA				
Arizona Licensed Beverage Association	500	500	1,000	
Arizona Restaurant Association	500	400	400	
Tucson Chamber of Commerce	250	270	250	
Arizona Retail Association	-	250	250	
Arizona Grocers Association	150	175	175	
Tax Research Association	250	-	-	
ARKANSAS				
Arkansas Associated Industries	500	-	500	
Arkansas Hospitality Assoc.	500	-	500	
CALIFORNIA				
California Licensed Bev. Assn	-	-	10,000	
California Manufacturers Assn	-	-	5,000	
California Taxpayers Assoc.	1,500	1,100	1,100	
Golden Gate Restaurant Assoc.	1,000	-	1,000	
Natl Black Chamber of Commerce	2,500	-	-	
Les Benson Hotel Assoc. of LA	1,500	-	-	
Political Pulse	255	-	-	
CDA - PAC	-	1,000	-	
COLORADO				
Colorado Lodging Association	500	-	250	
CONNECTICUT				
Connecticut Restaurant Assoc.	1,000	-	1,000	
Connecticut Business Assoc.	1,000	-	1,000	

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1996 BUDGET

COST CENTER	National Headquarters	No.	1401	
		1995 BUDGET	1995 ESTIMATED	1996 BUDGET
<u>Account #7520 - Support of Nat'l/State Orgs.</u> <u>(Continued)</u>				
<b>DELAWARE</b>				
Delaware Restaurant Assoc.	\$ 500	\$ -	\$ -	\$ 500
Delaware Chamber of Commerce	500	-	-	-
<b>FLORIDA</b>				
Associated Industries of Fla.	5,000	5,000	5,000	5,000
Florida Conf. of Black Leg.	-	3,500	2,500	2,500
Florida Chamber of Commerce	1,000	1,070	1,000	1,000
Florida Restaurant Association	1,000	-	1,000	1,000
Florida Retail Federation	1,000	500	500	500
Florida Grocers Association	500	-	500	500
Lake City Comm. College Found.	-	250	250	250
Florida Tax Watch	-	250	-	-
<b>GEORGIA</b>				
Georgia Agri-Business Council	1,000	150	1,000	1,000
Georgia Convenience Store Assn	500	300	500	500
Georgia Retail Association	500	-	500	500
Georgia Chamber of Commerce	1,000	-	-	-
<b>HAWAII</b>				
Tax Foundation of Hawaii	-	300	300	300
Hawaii Restaurant Association	1,000	200	200	200
Hawaii Hotel/Motel Association	1,000	-	-	-
<b>IDAHO</b>				
Idaho Chamber of Commerce	1,000	548	1,000	1,000
Idaho Retail Association	500	-	500	500
Idaho Restaurant Association	500	-	500	500
Idaho Petroleum Association	-	-	500	500
Idaho Taxpayers Association	-	-	-	250
<b>ILLINOIS</b>				
Illinois Retail Association	2,500	2,500	4,000	4,000
Illinois Taxpayer Federation	2,000	1,000	1,500	1,500
Illinois Retail Merchants	-	750	-	-
<b>INDIANA</b>				
Indiana Manufacturers Assoc.	2,500	2,500	2,500	2,500

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1996 BUDGET

COST CENTER	National Headquarters	No.	1401	
		1995 BUDGET	1995 ESTIMATED	1996 BUDGET
<u>Account #7520 - Support of Nat'l/State Orgs.</u>				
(Continued)				
Indiana Retail Federation	\$ 1,000	\$ 1,000	\$ 1,500	
Indiana Rest. & Hosp. Assn	-	1,000	1,500	
Indiana Grocers Association	-	-	500	
Gary Peterson Economic Studies	2,000	-	-	
IN Black Legislators Caucus	-	500	-	
IOWA				
Iowa Restaurant Association	1,000	1,000	1,000	
Iowa Retail Merchants Assoc.	500	500	500	
KANSAS				
Kansas Civil Law Forum	-	-	500	
Kansas Restaurant Association	300	-	-	
KENTUCKY				
Kentucky Retail Federation	-	-	2,000	
Associated Industries of KY	500	550	550	
KY State Chamber of Commerce	300	400	400	
Kentucky League of Cities	250	175	250	
KY Association of Counties	200	-	200	
KY County Judge/Exec. Assoc.	-	-	200	
Kentucky Grocers Association	200	125	125	
LOUISIANA				
Louisiana Assn of Bus. & Ind.	500	500	500	
Louisiana Retailers Assoc.	500	-	500	
Louisiana Restaurant Assoc.	500	250	250	
Public Affairs Res. Council	200	200	200	
Vending Machine Oper. Assn	100	95	100	
MAINE				
Maine Chamber of Commerce	1,000	142	1,000	
Maine Grocers Association	-	125	125	
MARYLAND				
Metro-WA Assoc. of Restaurants	1,000	1,500	1,500	
Maryland Retail Association	1,000	1,950	1,000	
Maryland Chamber of Commerce	1,000	450	1,000	
Maryland Licensed Bev. Assn	1,000	-	1,000	
Mid-Atlantic Food Dealers	500	1,250	500	

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1996 BUDGET

COST CENTER	National Headquarters	No.	1401	
		1995 BUDGET	1995 ESTIMATED	1996 BUDGET
<u>Account #7520 - Support of Nat'l/State Orgs.</u> <u>(Continued)</u>				
Maryland Assn of Counties	\$ 500	\$ -	\$ 500	
Maryland Hotel & Motel Assn	-	700	250	
Maryland Speakers Conference	-	480	-	
MASSACHUSETTS				
New England Conv. Store Assn	-	4,000	5,000	
Associated Industries of Mass.	1,000	500	1,000	
Massachusetts Restaurant Assn	-	-	1,000	
MICHIGAN				
Michigan St. Chamber of Comm.	5,000	2,000	2,000	
Michigan Food Dealers	-	-	2,000	
MINNESOTA				
MN Retail Merchants Assn	4,000	5,000	5,000	
MN Licensed Beverage Assn	2,500	2,500	2,500	
MN Taxpayers Association	3,000	2,000	2,000	
MN Petroleum Marketers Assn	1,000	1,000	1,000	
Minnesota Grocers Association	1,000	1,000	1,000	
Minnesota Chamber of Commerce	300	300	1,000	
MISSISSIPPI				
Retail Association of MS	1,000	-	1,000	
MS Wholesale Grocers Assoc.	650	625	625	
MS Restaurant Association	500	-	500	
MS Economic Council	250	-	250	
MS Assn of Convenience Stores	250	300	250	
MS Manufacturers Association	500	-	-	
MONTANA				
Montana Power-Base Survey	-	-	400	
Montana Chamber of Commerce	250	275	275	
Montana Retailers Association	250	250	250	
Montana Taxpayers Association	250	-	250	
Montana Liability Coalition	-	250	250	
Montana Tax Foundation	-	250	-	
NEBRASKA				
NE Retail Merchants Assoc.	500	500	500	
NE Tax Research Council	500	500	500	

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1996 BUDGET

COST CENTER	National Headquarters	No.	1401	
		1995 BUDGET	1995 ESTIMATED	1996 BUDGET
<u>Account #7520 - Support of Nat'l/State Orgs.</u> <u>(Continued)</u>				
NE Petroleum Marketers Assoc.	\$ 500	\$ 500	\$ 500	\$ 500
NE Restaurant Association	500	-	-	500
NE Chamber of Comm. & Industry	-	500	-	-
<b>NEVADA</b>				
Nevada Taxpayers Association	1,000	1,000	1,000	1,000
Nevada Retail Association	250	175	1,000	550
Nevada Petroleum Marketers	-	-	-	-
<b>NEW HAMPSHIRE</b>				
NH Retail Grocers Association	-	500	1,500	1,500
NH Lodging & Restaurant Assn	-	200	1,000	500
NH Retail Merchants Assn	-	200	-	-
NH Retail Association	-	160	-	-
NH Food Merchants Association	2,000	-	-	-
<b>NEW JERSEY</b>				
NJ Restaurant Association	2,000	-	2,000	2,000
NJ Food Council	-	-	1,000	1,000
NJ Petroleum Marketers Assn	-	-	1,000	1,000
NJ Retail Council	-	-	1,000	1,000
<b>NEW MEXICO</b>				
NM Retail Grocery Association	200	-	250	250
NM Hotel/Motel Association	-	-	-	-
<b>NEW YORK</b>				
NY Tavern Association	1,000	500	10,000	10,000
New York Business Council	1,500	1,500	1,500	1,500
NY Convenience Store Assoc.	1,000	200	1,000	1,000
NY Restaurant Association	1,000	-	1,000	1,000
Public Policy Institute of NYS	-	100	500	500
NY Assn of T & C (mtg support)	-	-	-	500
<b>NORTH CAROLINA</b>				
North Carolina Free	2,000	-	2,000	2,000
North Carolina Farm Bureau	2,000	-	2,000	2,000
NC Business & Industry Assoc.	1,000	-	1,000	1,000
NC Retail Merchants Assoc.	500	500	500	500
NC Legis. Black Caucus Fdn	-	500	500	500

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1996 BUDGET

COST CENTER	National Headquarters	No.	1401	
		1995 BUDGET	1995 ESTIMATED	1996 BUDGET
<u>Account #7520 - Support of Nat'l/State Orgs.</u> <u>(Continued)</u>				
NORTH DAKOTA				
Greater ND Association	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
ND Grocers Association	500	500	500	500
OHIO				
Central Ohio Licensed ITECH (Peterson)	-	7,000	5,000	3,000
Ohio Retail Association	1,500	1,500	1,500	1,500
Ripley Tobacco Festival	1,500	-	-	1,000
Ohio Grocers Association	-	-	-	1,000
Bob Cat	-	-	-	1,000
Gary Peterson Economic Studies	5,000	-	-	-
OKLAHOMA				
OK Assoc. of Tobacco & Candy	500	-	-	500
OK Association of Vendors	500	-	-	500
OREGON				
Anti-Tax	-	-	-	5,000
Associated Oregon Industries	2,500	1,500	2,500	2,500
Oregon Food Industry	500	-	-	500
NFIB	500	-	-	500
Oregon Restaurant Association	500	-	-	500
Oregon Hotel Association	500	-	-	500
PENNSYLVANIA				
Pennsylvania Tobacco Farmers	2,000	-	-	2,000
PA Food Merchants Association	1,500	-	-	1,500
RHODE ISLAND				
RI Convenience Store Assoc.	500	-	-	-
SOUTH CAROLINA				
SC Chamber of Commerce	2,000	500	500	500
SC Retail Merchants Assoc.	500	500	500	500
SC Convenience Store Assoc.	250	-	-	250
SOUTH DAKOTA				
SD Retail Merchants Assoc.	3,000	3,000	3,000	5,000

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1996 BUDGET

COST CENTER	National Headquarters	No.	1401	
		1995 BUDGET	1995 ESTIMATED	1996 BUDGET
<u>Account #7520 - Support of Nat'l/State Orgs.</u> <u>(Continued)</u>				
"No New Tax" Coalition	\$ 2,500	\$ 2,500	\$ 5,000	
SD Innkeepers Association	2,500	2,000	3,000	
Sioux Falls Chamber of Comm.	500	500	500	
TENNESSEE				
TN Wholesale Grocers Assoc.	500	175	500	
TN Association of Businesses	500	-	500	
TN Restaurant Association	200	-	200	
TEXAS				
TX Association of Businesses	500	-	500	
TX Retailers Association	300	500	500	
TX Retail Grocers	-	-	500	
TX Oil Marketers Association	300	400	400	
TX Restaurant Association	300	185	300	
UTAH				
Utah Taxpayers Association	1,000	1,000	1,000	
Utah Food Industry Association	350	300	500	
Utah Hotel & Motel Association	250	-	250	
VERMONT				
Vermont Grocers Association	2,500	155	2,500	
Vermont Chamber of Commerce	-	450	-	
VIRGINIA				
VA Free	2,000	-	2,000	
VA Association of Counties	500	300	500	
VA Retail Merchants Assoc.	500	-	500	
VA Farm Bureau	500	-	500	
Metro Chamber of Commerce	-	320	500	
VA WS & Dist. (mtg support)	-	300	500	
VA Chamber of Commerce	2,000	-	-	
WASHINGTON				
WA State Association of Neighborhood Stores	-	-	20,000	
WA State Tavern Association	1,000	-	250	
WA Restaurant Association	250	-	250	
WA State Hotel Association	250	-	250	

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1996 BUDGET

COST CENTER	National Headquarters	No.	1401	
		1995 BUDGET	1995 ESTIMATED	1996 BUDGET
<u>Account #7520 - Support of Nat'l/State Orgs.</u> <u>(Continued)</u>				
Association of WA Businesses	\$ 2,000	\$ -	\$ -	-
WA Retailers Association	250	-	-	-
WA State Food Dealers Assn	-	10,000	-	-
WEST VIRGINIA				
Legislative Reception	-	-	-	1,000
WV Chamber of Commerce	1,000	430	500	500
WV Retailers Association	500	500	500	500
WISCONSIN				
WI Petroleum Marketers Assoc.	2,500	2,500	2,500	2,500
Wisconsin Tobacco Farmers	2,000	-	2,000	2,000
WI Retail Merchants Assoc.	1,000	1,000	1,000	1,000
WI Manufacturing & Commerce	1,000	1,000	1,000	1,000
Madison Chamber of Commerce	500	500	500	500
WYOMING				
Wyoming Taxpayers Association	250	200	300	300
WY Hotel & Motel Association	250	150	250	250
WY Retail Merchants	-	100	100	100
WY State Liquor Association	-	500	-	-
NATIONAL HEADQUARTERS				
Nat'l Conference of State Legislature (NCSL)				
. Annual Meeting	30,000	22,600	20,000	20,000
. General support	6,000	1,500	1,500	1,500
American Legislative Exchange Council (ALEC)				
. Annual meeting	20,000	40,500	20,000	20,000
. General support	10,000	10,000	10,000	10,000
. ALEC Natl Leadership summit	-	550	5,000	5,000
. ALEC Day in Washington	-	500	1,000	1,000
Council of State Gov'ts (CSG)				
. CSG Annual Meeting	4,000	3,000	5,000	5,000

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1996 BUDGET

COST CENTER	National Headquarters	No.	1401
	1995 BUDGET	1995 ESTIMATED	1996 BUDGET
<u>Account #7520 - Support of Nat'l/State Orgs.</u>			
(Continued)			
. Eastern Regional CSG	\$ 2,000	\$ 1,000	\$ 2,000
. Southern Regional CSG	2,000	1,500	2,000
. mid-West Regional CSG	2,000	2,500	2,000
. Western Regional CSG	2,000	-	2,000
Contingency for national organizations	8,000	-	10,000
Contingency for other organizations:			
. SLLF-Nat'l Speakers Conf.	-	5,000	5,000
. SLLF-Senate Conference	-	-	5,000
. Midwestern Gov. Conf.	-	2,500	2,500
. Southern Governors Assn	-	2,500	2,500
. Natl Retail Federation	-	2,000	2,000
. US Conference of Mayors	-	630	1,000
. FIAE	-	1,500	1,000
. Nat'l Licensed Bev. Assn	-	5,000	-
. NY State T&C Distributors	-	900	-
. Nat'l Taxpayers Conference	-	750	-
. Southern Legis. Conf.	-	550	-
. To be announced	-	16,050	-
TOTAL	\$ 232,755	\$ 227,935	\$ 313,875

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## THE TOBACCO INSTITUTE

## 1996 BUDGET

## State Activities - Headquarters

		1995 Budget	1995 Estimated	1996 Budget
Account:	7700 - Campaign Support Program			
State Campaign Contributions (7710)		\$ 192,500	\$ 345,000	\$ 373,500
Local Campaign Contributions (7720)		7,500	7,500	25,500
		<hr/>	<hr/>	<hr/>
		\$ 200,000	\$ 352,500	\$ 399,000

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1996 BUDGET

COST CENTER	National Headquarters	No.	1401	
		1995 BUDGET	1995 ESTIMATED	1996 BUDGET
<u>Account #7710 - State Campaign Contributions</u>				
ALABAMA	\$ 3,000	\$ 5,000	\$ -	
ARKANSAS	-	4,000	6,000	
CALIFORNIA	40,000	60,000	80,000	
COLORADO	4,000	8,000	10,000	
DELAWARE	1,000	1,000	1,000	
FLORIDA	15,000	80,000	80,000	
GEORGIA	4,000	4,000	4,000	
HAWAII	-	8,000	8,000	
IDAHO	-	2,500	5,000	
ILLINOIS	15,000	30,000	30,000	
INDIANA	5,000	20,000	20,000	
KANSAS	3,000	5,000	6,000	
LOUISIANA	15,000	15,000	15,000	
MAINE	3,000	3,000	3,000	
MARYLAND	2,500	2,500	2,500	
MISSISSIPPI	-	-	6,000	
MISSOURI	15,000	15,000	20,000	
NEBRASKA	-	3,000	-	
NEVADA	5,000	10,000	15,000	
NEW JERSEY	20,000	25,000	15,000	
NEW MEXICO	-	-	6,000	

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1996 BUDGET

COST CENTER	National Headquarters	No.	1401
	1995 BUDGET	1995 ESTIMATED	1996 BUDGET
<u>Account #7710 - State Campaign Contributions</u> <u>(Continued)</u>			
NEW YORK	\$ 5,000	\$ 5,000	\$ 5,000
OREGON	5,000	5,000	-
SOUTH CAROLINA	2,000	2,000	2,000
UTAH	-	2,000	4,000
VIRGINIA	20,000	20,000	20,000
WASHINGTON	10,000	10,000	10,000
TOTAL	\$ 192,500	\$ 345,000	\$ 373,500

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1996 BUDGET

COST CENTER	National Headquarters		No.	1401
	1995 BUDGET	1995 ESTIMATED		
<u>Account #7720 - Local Campaign Contributions</u>				
CALIFORNIA	\$ -	\$ -	\$ 10,000	
COLORADO	-	-	5,000	
ILLINOIS	-	-	5,000	
KANSAS	-	-	1,000	
UTAH	-	-	2,000	
WASHINGTON	-	-	2,500	
NATIONAL HEADQUARTERS				
Contingency	7,500	7,500		
TOTAL	\$ 7,500	\$ 7,500	\$ 25,500	

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## THE TOBACCO INSTITUTE

## 1996 BUDGET

## State Activities Division - Regional Offices

	Region	I	Frank McEnvoy	1995			1996			% Change Est vs Budget
				Budget	Estimated Expenditures	Authorized Positions	Proposed Budget	Authorized Positions Requested		
Region II	II	Bob Pruitt		\$ 78,000	\$ 95,200	2	\$ 97,200	2	< 2%	
Region III	III	Allen Shofe		86,000	93,920	2	90,170	2	< 4%>	
Region IV	IV	Randy Morris		77,000	114,800	2	109,500	2	< 5%>	
Region V	V	Dan Howle		81,000	107,990	2	114,500	2	6%	
Region VI	VI	John Shipper		89,000	105,050	2	112,200	2	7%	
Region VII	VII	Ronald Morris		50,000	62,500	1	63,100	1	1%	
Region VIII	VIII	New Hire		50,000	72,000	1	70,000	1	< 3%>	
				-	-	-	114,000	2	-	
TOTALS				\$ 511,000	\$ 651,460	12	\$ 770,670	14	18%	

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## THE TOBACCO INSTITUTE

## 1996 BUDGET

## State Activities Division

COST CENTER Region I - Frank McEvoy No. 1410

Authorized Positions	1995	-	2
Authorized Positions Requested	1996	-	2

ACCOUNT	1995 BUDGET	1995 ESTIMATED	1996 BUDGET
3900 Travel	\$ 50,000	\$ 56,500	\$ 58,500
4100 Automobiles-Regional VPs	-	5,800	6,800
4300 Rent - Space	12,000	15,900	14,700
4700 Furniture,Fixtures & Equipment	6,000	650	-
4900 Equip., Repairs & Maintenance	-	1,500	-
5000 Office Supplies	-	1,500	-
5100 Postage & Delivery Services	2,000	2,000	2,200
5300 Telephone	3,000	10,500	15,000
5500 Membership Dues & Fees	-	800	-
6600 Business Taxes	-	50	-
6900 Employee Reloc. & Recruitment	5,000	-	-
<b>Totals</b>	<b>\$ 78,000</b>	<b>\$ 95,200</b>	<b>\$ 97,200</b>

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## THE TOBACCO INSTITUTE

## 1996 BUDGET

## State Activities Division

COST CENTER Region II - Bob Pruett No. 1420

Authorized Positions	1995	-	2
Authorized Positions Requested	1996	-	2

ACCOUNT	1995 BUDGET	1995 ESTIMATED	1996 BUDGET
3900 Travel	\$ 50,000	\$ 50,000	\$ 50,000
4100 Automobiles-Regional VPs	-	5,900	6,300
4300 Rent - Space	12,000	10,200	9,700
4600 Other Occupancy Expense	-	2,050	2,050
4700 Furniture, Fixtures & Equipment	14,000	4,700	3,000
4800 Books & Subscriptions	-	200	-
4900 Equip., Repairs & Maintenance	-	400	-
5000 Office Supplies	-	3,500	-
5100 Postage & Delivery Services	2,000	2,500	2,500
5200 Reprod., Printing & Drafting	-	1,000	-
5300 Telephone	3,000	12,000	16,000
5400 Other Office Expense	-	620	620
5500 Membership Dues & Fees	-	500	-
6600 Business Taxes	-	350	-
6900 Employee Reloc. & Recruitment	5,000	-	-
<b>Totals</b>	<b>\$ 86,000</b>	<b>\$ 93,920</b>	<b>\$ 90,170</b>

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## THE TOBACCO INSTITUTE

## 1996 BUDGET

## State Activities Division

COST CENTER Region III - Allen Shofe No. 1430

Authorized Positions	1995 - 2
Authorized Positions Requested	1996 - 2

ACCOUNT	1995 BUDGET	1995 ESTIMATED	1996 BUDGET
3900 Travel	\$ 50,000	\$ 73,600	\$ 60,000
4100 Automobiles-Regional VPs	-	6,200	6,900
4300 Rent - Space	12,000	10,000	12,000
4600 Other Occupancy Expense	-	1,000	1,600
4700 Furniture, Fixtures & Equipment	5,000	4,300	3,000
4900 Equip., Repairs & Maintenance	-	600	-
5000 Office Supplies	-	1,800	2,000
5100 Postage & Delivery Services	2,000	2,000	2,000
5200 Reprod., Printing & Drafting	-	100	-
5300 Telephone	3,000	15,000	19,000
6600 Business Taxes	-	200	-
6900 Employee Reloc. & Recruitment	5,000	-	3,000
<b>Totals</b>	<b>\$ 77,000</b>	<b>\$ 114,800</b>	<b>\$ 109,500</b>

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## THE TOBACCO INSTITUTE

## 1996 BUDGET

## State Activities Division

COST CENTER Region IV - Randy Morris No. 1440

Authorized Positions	1995	-	2
Authorized Positions Requested	1996	-	2

ACCOUNT	1995 BUDGET	1995 ESTIMATED	1996 BUDGET
3900 Travel	\$ 50,000	\$ 68,000	\$ 70,000
4100 Automobiles-Regional VPs	-	6,000	7,200
4300 Rent - Space	12,000	9,000	9,400
4600 Other Occupancy Expense	-	1,550	2,000
4700 Furniture,Fixtures & Equipment	9,000	5,000	1,000
4800 Books & Subscriptions	-	100	200
5000 Office Supplies	-	2,000	2,000
5100 Postage & Delivery Services	2,000	4,000	3,000
5200 Reprod., Printing & Drafting	-	1,000	2,000
5300 Telephone	3,000	9,000	14,000
5400 Other Office Expense	-	800	1,000
5500 Membership Dues & Fees	-	1,000	1,000
6600 Business Taxes	-	540	700
6900 Employee Reloc. & Recruitment	5,000	-	1,000
<b>Totals</b>	<b>\$ 81,000</b>	<b>\$ 107,990</b>	<b>\$ 114,500</b>

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## THE TOBACCO INSTITUTE

## 1996 BUDGET

## State Activities Division

COST CENTER Region V - Dan Howle No. 1450

Authorized Positions	1995	-	2
Authorized Positions Requested	1996	-	2

ACCOUNT	1995 BUDGET	1995 ESTIMATED	1996 BUDGET
3900 Travel	\$ 50,000	\$ 50,000	\$ 50,000
4100 Automobiles-Regional VPs	-	7,100	7,200
4300 Rent - Space	15,000	11,000	16,500
4600 Other Occupancy Expense	-	2,500	-
4700 Furniture,Fixtures & Equipment	14,000	10,000	8,000
4800 Books & Subscriptions	-	550	300
4900 Equip., Repairs & Maintenance	-	600	300
5000 Office Supplies	-	6,350	6,350
5100 Postage & Delivery Services	2,000	2,000	2,000
5200 Reprod., Printing & Drafting	-	1,000	150
5300 Telephone	3,000	12,000	16,000
5500 Membership Dues & Fees	-	950	2,400
6600 Business Taxes	-	400	500
6900 Employee Reloc. & Recruitment	5,000	-	2,500
7400 Purchased Administrative Svces	-	600	-
<b>Totals</b>	<b>\$ 89,000</b>	<b>\$ 105,050</b>	<b>\$ 112,200</b>

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## THE TOBACCO INSTITUTE

## 1996 BUDGET

## State Activities Division

COST CENTER Region VI - John Shipper No. 1460

Authorized Positions	1995	-	1
Authorized Positions Requested	1996	-	1

ACCOUNT	1995 BUDGET	1995 ESTIMATED	1996 BUDGET
3900 Travel	\$ 50,000	\$ 56,000	\$ 55,000
4100 Automobiles-Regional VPs	-	6,300	7,100
5300 Telephone	-	-	1,000
5500 Membership Dues & Fees	-	200	-
<b>Totals</b>	<b>\$ 50,000</b>	<b>\$ 62,500</b>	<b>\$ 63,100</b>

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## THE TOBACCO INSTITUTE

## 1996 BUDGET

## State Activities Division

COST CENTER Region VII - Ronald Morris No. 1470

Authorized Positions	1995	-	1
Authorized Positions Requested	1996	-	1

ACCOUNT	1995 BUDGET	1995 ESTIMATED	1996 BUDGET
3900 Travel	\$ 50,000	\$ 60,000	\$ 60,000
4800 Books & Subscriptions	-	200	-
5100 Postage & Delivery Services	-	100	-
5300 Telephone	-	10,000	10,000
5500 Membership Dues & Fees	-	1,700	-
<b>Totals</b>	<b>\$ 50,000</b>	<b>\$ 72,000</b>	<b>\$ 70,000</b>

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## THE TOBACCO INSTITUTE

## 1996 BUDGET

## State Activities Division

COST CENTER Region VIII - New Hire No. 1480

Authorized Positions	1995	-	0
Authorized Positions Requested	1996	-	2

ACCOUNT	1995 BUDGET	1995 ESTIMATED	1996 BUDGET
3900 Travel	\$ -	\$ -	\$ 55,000
4100 Automobiles-Regional VPs	-	-	6,500
4300 Rent - Space	-	-	14,500
4700 Furniture, Fixtures & Equipment	-	-	15,000
5100 Postage & Delivery Services	-	-	2,000
5300 Telephone	-	-	16,000
6900 Employee Reloc. & Recruitment	-	-	5,000
<b>Totals</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 114,000</b>

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THE TOBACCO INSTITUTE  
1996 SUMMARY PROGRAM BUDGET  
PUBLIC AFFAIRS DIVISION

	<u>Positions Authorized</u>	<u>Dollars (\$000)</u>
Existing Programs (1995 Estimated Expenditures)	16	\$12,436
1996 Additions (Deletions)		
Support to the Consumer Tax Alliance	250	
ETS Witness Program Recruiting and Support	225	
Special Projects and Promotion	200	
ETS Economist Program	175	
National Tobacco Council	173	
Support to State and Federal Advertising Legislation	125	
OSHA ETS Hearings	(620)	
Unified Youth Program	(500)	
Labor Management Committee	(180)	
Outreach Research Program	(125)	
Other	(377)	
Economic Change (Inflation)	<hr/>	<hr/>
Totals (1996 Budget)	16	\$12,279

12/06/95

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THE TOBACCO INSTITUTE

1996 BUDGET

Public Affairs Division

	1995		1996		% Change 95 Est vs 96 Budget
	Budget (\$000)	Estimated Expenditures (\$000)	Authorized Positions	Proposed Budget (\$000)	
1301 General Administration	\$8,195	\$8,309	15	\$8,479	15
1302 Unified Youth Program	4,000	4,000	1	3,500	1 < 13% >
1316 National Tobacco Council	85	127	-	300	- 136%
Total Budget	\$12,280	\$12,436	16	\$12,279	16 < 1% >

## THE TOBACCO INSTITUTE

## 1996 BUDGET

## Public Affairs Division

COST CENTER General Administration No. 1301

Authorized Positions	1995 - 15
Authorized Positions Requested	1996 - 15

ACCOUNT	1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)
2800 Staff Compensation	\$1,038	\$1,072	\$1,083
3200 Employee Benefits	281	289	292
3900 Travel	110	60	100
4600 Other Occupancy Expense	1	1	1
4800 Books & Subscriptions	30	25	30
5000 Office Supplies	1	2	3
5100 Postage & Delivery Services	25	50	60
5200 Reprod., Printing & Drafting	110	60	85
5300 Telephone	5	4	12
5400 Other Office Expense	50	16	21
5500 Membership Dues & Fees	4	8	8
5800 Legal Fees	742	1,110	750
6600 Business Taxes	2	1	1
6900 Employee Reloc. & Recruitment	15	15	20
7200 Miscellaneous Expense	1	1	1
7300 Professional Fees	1,892	1,699	1,997
7400 Purchased Administrative Svces	3	1	2
7500 Suprt Tob & Oth Organizations	3,272	3,292	3,388
8000 Computer Services	85	75	85
9100 Data Processing Allocation	140	140	140
9400 Occup. & Office Expense Alloc.	388	388	400
 Totals	 <u>\$8,195</u>	 <u>\$8,309</u>	 <u>\$8,479</u>

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THE TOBACCO INSTITUTE  
1996 BUDGET

COST CENTER

Public Affairs

No. 1301

STAFFING SCHEDULE  
12/06/95  
Months of Employment

<u>Employee Name</u>		1995 <u>Budget</u>	1995 <u>Estimated</u>	1996 <u>Budget</u>
B. Dawson	Sr. V.P./Division Director	12	12	12
W. Woodson	Vice President	12	12	12
W. Orzechowski	Director-Economic Issues	12	12	12
C. Yoe	Director-Legislative Information	12	12	12
W. Merryman	V.P./Director of Communications	12	12	12
T. Lauria	Assistant to the President	12	12	12
M. Rita Gore	Director-Issues Management	12	12	12
C. Hrycaj	Director-Issues Management	12	12	12
T. Mihas	Manager-Legislative Information	12	12	12
R. Walker	Manager-Issues Information	12	12	12
L. Kaiser	Manager-Communications	12	12	12
S. Russell	Administrative Assistant	12	12	12
L. Goelling	Administrative Assistant	12	12	12
E. Norris	Secretary	12	12	12
A. Moore	Secretary	12	12	12
 Totals		180	180	180

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The Tobacco Institute

1996 BUDGET

COST CENTER	General Administration	No.	1301	
		1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)
<u>Account #5201 - Reprod., Printing &amp; Drafting</u>				
TI Tax Publications				
. State data card reprints (50 states)	\$ 10	\$ -	\$ 25	
. Tax Burden on Tobacco	20	20	20	
Fire Program Materials	20	18	15	
Issue Fact Sheets & TIP	20	10	10	
Letterhead and miscellaneous	-	10	10	
Committee presentations	10	2	5	
It's the Law reprints	30	-	-	
TOTAL	\$ 110	\$ 60	\$ 85	

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The Tobacco Institute

1996 BUDGET

COST CENTER	General Administration	No.	1301
	1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)
<u>Account #5801 - Legal Fees</u>			
Legal fees for preparation and participation in FDA hearings on regulation of tobacco products.	\$ -	\$ 400	\$ 400
Legal fees for preparation and participation in OSHA environmental tobacco smoke hearings.	620	620	250
Covington & Burling - General	122	90	100
TOTAL	\$ 742	\$ 1,110	\$ 750

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The Tobacco Institute

1996 BUDGET

COST CENTER	General Administration	No.	1301	
		1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)

Account #7301 - Professional Fees

Consulting scientists on environmental tobacco smoke (ETS) and ventilation issues:

. ETS witness program recruiting and support	\$ 225	\$ -	\$ 225
. ETS Economist program to report on the economic impact of smoking bans	-	-	175
. Ventilation consultant fees and expenses	150	120	150
. ETS literature search and retrieval	100	100	100
. Comments and testimony (per FRD and SAD request, including state OSHAs)	50	10	50
. ETS/IAQ meeting coverage	30	35	30
. ETS/IAQ articles	-	10	10
. New York City economic impact	-	50	-
Consultant fees for preparation and participation in OSHA environmental tobacco smoke hearings.	465	500	250

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The Tobacco Institute

1996 BUDGET

COST CENTER	General Administration	No.	1301	
		1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)

Account #7301 - Professional Fees

(Continued)

Public relations support as required by State Activities/Federal Relations Divisions; Media Relations consultants on breaking news stories and, promotion of other industry positions; satellite media activity.

\$ 125 \$ 75 \$ 275

Tri Data, Inc. for general consulting, data analyses, coalition building and fire safety research (includes travel)

150 153 158

. New fire research

- 16 -

Support to state and federal tax legislation -

. State crossborder studies (7-8 priority states)

75 54 90

. Crossborder retailer surveys (data collection from merchants -- 2 to 3 locales)

- - 60

. Update and promote economic impact study

30 78 25

. Social cost analysis

75 135 20

Liaison to agricultural organizations (David Senter)

72 75 72

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The Tobacco Institute

1996 BUDGET

COST CENTER	General Administration	No.	1301
	1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)
<u>Account #7301 - Professional Fees</u>			
(Continued)			
Support to state and federal advertising legislation -			
. Testimony and comments	\$ 35	\$ -	\$ 75
. Advertising impact study (FAC)	50	-	50
Tax and IAQ strategy consultant (Michael Forscley)	60	70	72
Advertising support:			
. Economic impact study of retail promotions ban	-	-	50
. Retail guide promotion (local action guide)	-	-	20
. Ad ban economic impact study	-	7	-
Federal/state testimony on tax issues	40	-	30
Public Affairs Division general contingency reserve	10	6	10
Identify, provide outreach and assistance to groups who work to address what the public perceives as priorities.	75	125	-
Consultant fees in response to FDA proposal			
. Economists	-	60	-

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The Tobacco Institute

1996 BUDGET

COST CENTER	General Administration	No.	1301	
		1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)
<u>Account #7301 - Professional Fees</u> <u>(Continued)</u>				
. California/Massachusetts advertising study	\$ -	\$ 15	\$ -	-
. International advertising ban update	-	5	-	-
Public opinion polling	40	-	-	-
Satellite/electronic support	20	-	-	-
Research on anti-smoking efforts	15	-	-	-
<b>TOTAL</b>	<b>\$ 1,892</b>	<b>\$ 1,699</b>	<b>\$ 1,997</b>	

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The Tobacco Institute

1996 BUDGET

COST CENTER	General Administration	No.	1301
	1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)
<u>Account #7501 - Suprt Tob &amp; Other Organization</u>			
The Tax Foundation	\$ -	\$ 75	\$ 40
Washington Legal Foundation	35	35	35
American Civil Liberties Union	25	25	25
Federation of Southern Cooperatives	20	25	25
Other tax interest groups	-	-	25
Other ETS interest groups	-	-	25
Alexis de Tocqueville Institute	20	20	20
American Advertising	-	4	4
Fire safety program			
. Programs for local fire safety organizations	5	3	5
. National Association of State Fire Marshals	5	1	5
. National Volunteer Fire Council	5	8	5
. Congressional Fire Services Institute	2	3	2
American Agricultural Movement	15	10	-
IAQ business support program	50	-	-

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The Tobacco Institute

1996 BUDGET

COST CENTER	General Administration	No.	1301	
		1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)
<u>Account #7501 - Suprt Tob &amp; Other Organization</u> <u>(Continued)</u>				
Tobacco Growers Information Committee (disbanded - refund from 1994 support)	\$ 38	<\$ 19>	\$ -	
<b>TOTAL</b>	<b>\$ 220</b>	<b>\$ 190</b>	<b>\$ 216</b>	

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The Tobacco Institute

1996 BUDGET

COST CENTER	General Administration	No.	1301
	1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)
<u>Account #7502 - Support to Labor Mgmt Comm.</u>			
National Labor Management Committee (LMC): counsel to support all Committee and national coalition group activities, and to provide direction to all state consultants relating to Committee positions; support of OSHA and IAQ program; support of national and state fair tax groups; and general coalitions reserves.	\$ 3,052	\$ 3,102	\$ 2,922
TOTAL	<hr/>	<hr/>	<hr/>
	\$ 3,052	\$ 3,102	\$ 2,922

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## TOBACCO INDUSTRY LABOR MANAGEMENT COMMITTEE

Page 1

PROGRAM/CONSULTANT	1995 ESTIMATE	1996 BUDGET
NEMI - General Support	500,000	250,000
NEMI - Consultant	60,000	60,000
NEMI - OSHA-Four Building Study	65,000	-
NEMI - OSHA-Ten Building Study	140,000	-
NEMI - OSHA-CA ETS Review	15,000	-
NEMI - OSHA-Productivity Study	70,000	-
NEMI - State/Federal IAQ Projects	-	250,000
Citizens for Tax Justice - support	96,000	96,000
Citizen Action -support	96,000	96,000
Economic Policy Institute-support	30,000	30,000
Coalition of Labor Union Women	15,000	15,000
Labor Council for Latin American Adv	15,000	15,000
A. Philip Randolph Education Fund	15,000	15,000
National Council of Senior Citizens		
Florida Council	14,302	14,302
New York Association	14,302	14,302
California Congress	21,396	21,396
State & Regional Consultants		
Harry Kaiser (OH, Midwest, Federal)	160,000	160,000
Bill Holayter (Federal)	30,000	30,000
Strategy Group (Regional & Federal)	60,000	60,000
Bob Wolper (PA)-30K + sales tax	31,800	32,000
Frank Ortis (FL)	30,000	30,000
Joe Daniels (WA)	30,000	30,000
Doug Weiland (MI)	30,000	30,000
Art Carter (CA)	60,000	60,000
Lowell Junkins (IA)	18,000	18,000
Jim Featherstonhaugh (NY)	45,000	45,000
David Roe (MN)	24,000	30,000
New England (Donahue)	10,000	30,000
Joe. M Woods (TX)	30,000	-
Sam Dawson (TX, AZ, UT, Federal)	-	30,000
Spot Work in States	-	50,000
Staff & National Consultants		
Savarese & Associates	300,000	300,000
Mike Forscley	192,000	192,000
John Jarvis	150,000	150,000
Tommy Donahue	120,000	120,000
Robert McGlotten (10 mo. in '95)	90,000	108,000
PR support-Tricom	160,000	160,000
Other Consultants	10,000	20,000
Administrative & Travel	60,000	60,000
(MORE)		

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October 25, 1995

## TOBACCO INDUSTRY LABOR MANAGEMENT COMMITTEE

Page 2

PROGRAM/CONSULTANT	1995 BUDGET	1996 BUDGET
<b>Special Projects</b>		
OSHA Priority Polling - Fingerhut	50,000	-
<b>State Tax Fairness Study/Coalition</b>		
-CTJ State Tax Fairness Study	70,000	30,000
-WI Citizen Action	15,000	-
-MN CTJ	15,000	-
-Displaced Worker Studies (Petersburg)	25,000	50,000
-Fed Budget Cuts-State Impacts (CTJ/CA)	-	120,000
<b>Annual Legislative Conference</b>	90,000	100,000
<b>TOTAL</b>	<b>3,072,800</b>	<b>2,922,000</b>
<b>APPROVED 1995 TOTAL</b>	<b>3,102,000</b>	
(includes special OSHA projects)		

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October 25, 1995

The Tobacco Institute

1996 BUDGET

COST CENTER	General Administration	No.	1301
	1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)
<u>Account #7503 - Suprt to Consumer Tax Alliance</u>	\$ -	\$ -	\$ 250
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 250</b>

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The Tobacco Institute

1996 BUDGET

COST CENTER	General Administration	No.	1301	
		1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)
<u>Account #8001 - Computer Services</u>				
News and data retrieval services access and usage charges	\$ 85	\$ 75	\$ 85	
TOTAL	<hr/> \$ 85	<hr/> \$ 75	<hr/> \$ 85	

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## THE TOBACCO INSTITUTE

## 1996 BUDGET

## Public Affairs Division

COST CENTER Unified Youth Program No. 1302

Authorized Positions	1995 - 1
Authorized Positions Requested	1996 - 1

ACCOUNT	1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)
2800 Staff Compensation	\$ 6	\$ 6	\$ 75
3200 Employee Benefits	2	2	20
5100 Postage & Delivery Services	1,205	1,205	825
5200 Reprod., Printing & Drafting	1,700	1,700	940
6200 Advertising Expense	110	110	100
7300 Professional Fees	977	977	1,540
<b>Totals</b>	<b>\$4,000</b>	<b>\$4,000</b>	<b>\$3,500</b>

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THE TOBACCO INSTITUTE  
1996 BUDGET

COST CENTER

Unified Youth Program

No. 1302

STAFFING SCHEDULE

12/06/95

Months of Employment

<u>Employee Name</u>		1995 <u>Budget</u>	1995 <u>Estimated</u>	1996 <u>Budget</u>
New Hire	Program Director	1	1	12
Totals		1	1	12

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The Tobacco Institute

1996 BUDGET

COST CENTER	Unified Youth Program	No.	1302	
		1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)
<u>Account #5101 - Postage</u>				
Distribution and mailing of program materials to retailers	\$ 550	\$ 550	\$ 500	
Mailings to retailers to solicit participation		575	575	250
Follow-up to solicit participation		80	80	75
<b>TOTAL</b>	<b>\$ 1,205</b>	<b>\$ 1,205</b>	<b>\$ 825</b>	

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1996 BUDGET

COST CENTER	Unified Youth Program	No.	
		1302	
	1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)

Account #5201 - Reprod., Printing & Drafting

Materials printing and development	\$ 1,500	\$ 1,500	\$ 870
Video, and audio, printing and production	200	200	70
<b>TOTAL</b>	<b>\$ 1,700</b>	<b>\$ 1,700</b>	<b>\$ 940</b>

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The Tobacco Institute

1996 BUDGET

COST CENTER	Unified Youth Program	No.	1302	
		1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)
Advertising in trade publications to promote programs	\$ 110	\$ 110	\$ 100	
<b>TOTAL</b>	<b>\$ 110</b>	<b>\$ 110</b>	<b>\$ 100</b>	

2041212187

The Tobacco Institute

1996 BUDGET

COST CENTER	Unified Youth Program	No.	1302
	1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)
<u>Account #7301 - Professional Fees</u>			
Training seminars on "train the trainers" (Train, Inc.)	\$ -	\$ -	\$ 1,000
Training seminars for state associations and retail/wholesaler conventions	-	-	300
Training seminars - top 20 markets (Train, Inc.)	285	285	-
Public relations support:			
. Launch	250	250	-
. Top 20 market media	125	125	-
. On-going	-	-	100
Outreach and recruitment	100	100	30
Research	75	75	10
Database	50	50	-
Translation and other applications	92	92	100
TOTAL	\$ 977	\$ 977	\$ 1,540

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## THE TOBACCO INSTITUTE

## 1996 BUDGET

## Public Affairs Division

COST CENTER National Tobacco Council No. 1316

ACCOUNT	1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)
3900 Travel	\$ 10	\$ 9	\$ 10
5100 Postage & Delivery Services	5	1	3
5200 Reprod., Printing & Drafting	25	75	10
7300 Professional Fees	30	20	25
7500 Suprt Tob & Oth Organizations	10	20	250
7700 Contributions	5	2	2
<b>Totals</b>	<b>\$ 85</b>	<b>\$ 127</b>	<b>\$ 300</b>

2041212189

The Tobacco Institute

1996 BUDGET

COST CENTER	National Tobacco Council	No.	1316
	1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)
<u>Account #7501 - Suprt Tob &amp; Other Organization</u>			
Grants to reorganized tobacco growers groups	\$ -	\$ -	\$ 225
Grants to other organizations	10	20	25
<b>TOTAL</b>	<b>\$ 10</b>	<b>\$ 20</b>	<b>\$ 250</b>

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THE TOBACCO INSTITUTE  
1996 SUMMARY PROGRAM BUDGET  
ADMINISTRATION DIVISION

	<u>Positions Authorized</u>	<u>Dollars (\$000)</u>
Existing Programs (1995 Estimated Expenditures)	12	\$1,907
1996 Additions (Deletions)		
Other	(11)	
Economic Change (Inflation)	_____	76
Totals (1996 Budget)	<u>12</u>	<u>\$1,972</u>

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12/06/95

THE TOBACCO INSTITUTE

1996 BUDGET

Administration Division

	1995			1996			
	Budget (\$000)	Estimated Expenditures (\$000)	Authorized Positions	Proposed Budget (\$000)	Authorized Positions	95. Requested	% Change 95. Est vs 96 Budget
1101 General Administration	\$1,778	\$1,907	10	\$1,972	10	-	3%
1103 Data Processing	355	355	2	367	2	-	3%
Data Processing Allocation	< 355>	< 355>	-	< 367>	-	-	< 367>
Total Budget	\$1,778	\$1,907	12	\$1,972	12	-	3%

## THE TOBACCO INSTITUTE

## 1996 BUDGET

## Administration Division

COST CENTER General Administration No. 1101

Authorized Positions	1995 - 10
Authorized Positions Requested	1996 - 10

ACCOUNT	1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)
2800 Staff Compensation	\$1,164	\$1,245	\$1,289
3200 Employee Benefits	314	336	348
3900 Travel	60	60	63
4000 Conferences & Meetings	20	20	21
4300 Rent - Space	775	770	790
4600 Other Occupancy Expense	38	41	42
4700 Furniture, Fixtures & Equipment	4	4	4
4800 Books & Subscriptions	2	2	2
4900 Equip., Repairs & Maintenance	8	8	8
5000 Office Supplies	20	20	21
5100 Postage & Delivery Services	35	37	37
5200 Reprod., Printing & Drafting	64	72	72
5300 Telephone	135	140	142
5400 Other Office Expense	52	60	60
5500 Membership Dues & Fees	10	13	12
5800 Legal Fees	190	190	200
6600 Business Taxes	21	21	22
6900 Employee Reloc. & Recruitment	15	15	15
7300 Professional Fees	45	47	45
9100 Data Processing Allocation	20	20	32
9300 TITL Administrative Allocation	< 50>	< 50>	< 53>
9400 Occup. & Office Expense Alloc.	< 1,164>	< 1,164>	< 1,200>
Totals	<u>\$1,778</u>	<u>\$1,907</u>	<u>\$1,972</u>

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ADM.ASR (TYP4)

12/06/95

THE TOBACCO INSTITUTE  
1996 BUDGET

COST CENTER General Administration No. 1101

STAFFING SCHEDULE

12/06/95 .

Months of Employment

<u>Employee Name</u>		1995 <u>Budget</u>	1995 <u>Estimated</u>	1996 <u>Budget</u>
S. Chilcote	President	12	12	12
W. Adams	Sr. V.P./Division Director	12	12	12
D. Hilderley	Corporate Secretary and Office Manager	12	12	12
M. Radell	Controller	12	12	12
E. Fitzpatrick	Staff Accountant	12	12	12
L. Michel	Staff Accountant	3	4	0
D. Thomas	Executive Assistant	12	12	12
S. Mansinne	Receptionist	12	12	12
W. Mickens	Office Services Supervisor	12	12	12
S. Evans	Office Services Assistant	12	12	12
N. Caputo	Administrative Assistant	12	12	12
Totals		123	124	120

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The Tobacco Institute

1996 BUDGET

COST CENTER	General Administration	No.	1101
	1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)
<u>Account #3201 - Employee Benefits</u>			
Health Insurance	\$ 750	\$ 650	\$ 575
Payroll Taxes	335	330	320
401(k) Employee Savings Plan	200	200	210
Group Life Insurance	73	70	70
Employee Parking-Washington,DC	52	45	45
Long Term Disability Insurance	27	28	28
Workmen's Compensation	23	38	40
Contingency and other	-	25	30
Allocation to other cost centers	< 1,146 >	< 1,050 >	< 970 >
TOTAL	\$ 314	\$ 336	\$ 348

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The Tobacco Institute

1996 BUDGET

COST CENTER	General Administration	No.	1101	
		1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)
<u>Account #4001 - Conference &amp; Meetings</u>				
Annual meeting and Executive Committee meetings in New York City and Washington, D.C.	\$ 17	\$ 17	\$ 18	
Committee of Counsel, Pension Committee, Finance Committee, and miscellaneous	3	3	3	
<b>TOTAL</b>	<b>\$ 20</b>	<b>\$ 20</b>	<b>\$ 21</b>	

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The Tobacco Institute

1996 BUDGET

COST CENTER	General Administration	No.	1101	
		1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)
<u>Account #4301 - Rent - Space</u>				
Washington, DC Headquarters - (22,412 s/f @ \$32.00 x 12 mos)	\$ 718	\$ 718	\$ 718	
Operating expense pass-through (cumulative from 06/01/94)	30	30	38	
CPI escalation (cumulative from 06/01/94)	8	3	15	
Basement storage space (1,437 s/f @ \$13.00)	19	19	19	
<b>TOTAL</b>	<b>\$ 775</b>	<b>\$ 770</b>	<b>\$ 790</b>	

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The Tobacco Institute

1996 BUDGET

COST CENTER	General Administration	No.	1101	
		1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)
<u>Account #4601 - Other Occupancy Expense</u>				
Off-premises documents storage	\$ 33	\$ 36	\$ 37	
Parking for Washington, D.C. pool automobile	5	5	5	
<b>TOTAL</b>	<b>\$ 38</b>	<b>\$ 41</b>	<b>\$ 42</b>	

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The Tobacco Institute

1996 BUDGET

COST CENTER	General Administration	No.	1101	
		1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)
<u>Account #5201 - Reprod., Printing &amp; Drafting</u>				
Copier lease payments	\$ 23	\$ 23	\$ 23	
Copier supplies and maintenance	16	20	22	
Copier per page charges	10	14	12	
Graphics, artwork, and printing	15	15	15	
TOTAL	\$ 64	\$ 72	\$ 72	

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The Tobacco Institute

1996 BUDGET

COST CENTER	General Administration	No.	1101	
		1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)
<u>Account #5401 - Other Office Expense</u>				
Liability and other general insurance	\$ 23	\$ 25	\$ 27	
Office cleaning	11	13	14	
Benefits for Washington, D.C. employees (e.g., coffee, subsidized sodas, plant service, etc.)	10	14	11	
Employee Christmas party	8	8	8	
<b>TOTAL</b>	<b>\$ 52</b>	<b>\$ 60</b>	<b>\$ 60</b>	

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The Tobacco Institute

1996 BUDGET

COST CENTER	General Administration	No.	1101	
		1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)
<u>Account #5801 - Legal Fees</u>				
Covington & Burling - general legal services	\$ 190	\$ 190	\$ 200	
TOTAL	<u>\$ 190</u>	<u>\$ 190</u>	<u>\$ 200</u>	

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The Tobacco Institute

1996 BUDGET

COST CENTER	General Administration	No.	1101
	1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)
<u>Account #6601 - Business Taxes</u>			
D.C. personal property tax	\$ 13	\$ 12	\$ 13
D.C. sales and use tax	5	6	6
Other	3	3	3
TOTAL	\$ 21	\$ 21	\$ 22

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The Tobacco Institute

1996 BUDGET

COST CENTER	General Administration	No.	1101
	1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)
<u>Account #7301 - Professional Fees</u>			
Audit of the Institute by an outside CPA firm	\$ 31	\$ 31	\$ 31
Employee benefits plan consultants and fees		10	10
Miscellaneous	4	6	4
TOTAL	\$ 45	\$ 47	\$ 45

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The Tobacco Institute

1996 BUDGET

COST CENTER	General Administration	No.	1101	
		1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)
<u>Account #9401 - Occup. &amp; Office Expense Alloc.</u>				
Federal Relations (1201)	<\$ 388>	<\$ 388>	<\$ 400>	
State Activities (1401)	< 388>	< 388>	< 400>	
Public Affairs (1301)	< 303>	< 388>	< 400>	
Media Relations (1501)	< 85>	-	-	
Administration allocation out (1101)	< 95>	< 95>	< 98>	
Administration allocation in (1101)	95	95	98	
TOTAL	<u>&lt;\$ 1,164&gt;</u>	<u>&lt;\$ 1,164&gt;</u>	<u>&lt;\$ 1,200&gt;</u>	

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## THE TOBACCO INSTITUTE

## 1996 BUDGET

## Administration Division

COST CENTER Data Processing No. 1103

Authorized Positions	1995 - 2
Authorized Positions Requested	1996 - 2

ACCOUNT	1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)
2800 Staff Compensation	\$ 122	\$ 125	\$ 132
3200 Employee Benefits	33	34	36
3900 Travel	16	6	5
4600 Other Occupancy Expense	2	3	3
4700 Furniture, Fixtures & Equipment	35	40	41
4800 Books & Subscriptions	1	1	1
4900 Equip., Repairs & Maintenance	48	55	60
5000 Office Supplies	20	20	18
5300 Telephone	-	11	16
5500 Membership Dues & Fees	4	1	4
8000 Computer Services	74	59	51
 Subtotals	 355	 355	 367
9100 Data Processing Allocation	< 355 >	< 355 >	< 367 >
 Totals	 \$ -	 \$ -	 \$ -

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THE TOBACCO INSTITUTE  
1996 BUDGET

COST CENTER

Data Processing

No. 1103

STAFFING SCHEDULE

12/06/95

Months of Employment

<u>Employee Name</u>		1995 Budget	1995 Estimated	1996 Budget
R. Miller	Director of Management Information Systems	12	12	12
G. Dieman	LAN Systems Administrator	12	12	12
Totals		24	24	24

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The Tobacco Institute

1996 BUDGET

COST CENTER	Data Processing	No.	1103
	1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)
<u>Account #4701 - Furniture, Fixtures &amp; Equipment</u>			
Personal computers for Local Area Network (LAN) for headquarters office, terminals, communications devices, and other equipment. Includes replacement of 386 class equipment with newer technology.	\$ 35	\$ 40	\$ 41
TOTAL	\$ 35	\$ 40	\$ 41

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The Tobacco Institute

1996 BUDGET

COST CENTER	Data Processing		No.	1103
	1995 BUDGET (\$000)	1995 ESTIMATED (\$000)		
<u>Account #4901 - Equip., Repairs &amp; Maintenance</u>				
Computer hardware maintenance				
Headquarters office personal computers and local area network.	\$ 45	\$ 50	\$ 50	
On-site coverage of field office equipment.	3	5	10	
TOTAL	<u>\$ 48</u>	<u>\$ 55</u>	<u>\$ 60</u>	

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The Tobacco Institute

1996 BUDGET

COST CENTER	Data Processing	No.	1103
	1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)
<u>Account #5001 - Office Supplies</u>			
Computer toner cartridges, cables, connectors and ribbons for the Institute's systems, and hardware purchases costing less than \$300.00 each.	\$ 15	\$ 15	\$ 15
Additional computer supplies for field office computers.	5	5	3
<b>TOTAL</b>	<b>\$ 20</b>	<b>\$ 20</b>	<b>\$ 18</b>

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The Tobacco Institute

1996 BUDGET

COST CENTER	Data Processing	No.	1103	
			1995 BUDGET (\$000)	1995 ESTIMATED (\$000)
<u>Account #8000 - Computer Services</u>				
Local Area Network software maintenance and support.	\$ 18	\$ 18	\$ 18	\$ 18
Purchased software for personal computers and the Local Area Network.	10	12	12	12
Payroll and payroll taxes processing service bureau fees.	9	9	9	10
State legislative tracking system, software maintenance, and support.	18	3	3	5
Internal accounting system software maintenance and support.	4	4	4	5
State historical/legislative and miscellaneous database software maintenance and support.	3	1	1	1
Software for field office computers.	12	12	12	-
TOTAL	\$ 74	\$ 59	\$ 51	

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The Tobacco Institute

1996 BUDGET

COST CENTER	Data Processing	No.	1103	
			1995 BUDGET (\$000)	1995 ESTIMATED (\$000)
<u>Account #9100 - Data Processing Allocation</u>				
Federal Relations (1201)	<\$ 70>	<\$ 70>	<\$ 70>	70>
State Activities (1401)	< 125>	< 125>	< 125>	125>
Public Affairs (1301)	< 70>	< 140>	< 140>	140>
Media Relations (1501)	< 70>	-	-	-
Administration (1101)	< 20>	< 20>	< 20>	32>
<b>TOTAL</b>	<b>&lt;\$ 355&gt;</b>	<b>&lt;\$ 355&gt;</b>	<b>&lt;\$ 367&gt;</b>	

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THE TOBACCO INSTITUTE

1996 BUDGET

Contingency Funds

	1995			1996		
	Budget (\$000)	Estimated Expenditures (\$000)	Authorized Positions	Proposed Budget (\$000)	Authorized Positions Requested	% Change 95 Est vs 96 Budget
1901 General Contingency Funds	\$ 238	\$ -	-	\$ 400	-	-
1902 Product Liability Litigation	1,000	1,400	-	1,200	-	< 14% >
Total Budget	\$1,238	\$1,400	-	\$1,600	-	14%

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The Tobacco Institute

1996 BUDGET

COST CENTER	General Contingency Funds	No.		1901
		1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)
<u>Account #7301 - Professional Fees</u>				
General contingency funds	\$ 500	\$ 262	\$ 400	
1995 Allocations:				
New York City Plan	< 165>	< 165>	-	
Grant to Washington State Center for Tax Policy	< 62>	< 62>	-	
Support to American Constitutional Law Foundation	< 60>	< 60>	-	
ASSIST programs in WA, CO and MN	< 45>	< 45>	-	
Maryland Plan	< 100>	< 100>	-	
California Taxpayers' Majority Act Initiative Campaign	< 70>	< 70>	-	
National Initiative Strategy Team	< 135>	< 135>	-	
Supplemental funds:				
Colorado Executive Committee refund check	375	375	-	
<b>TOTAL</b>	<b>\$ 238</b>	<b>\$ -</b>	<b>\$ 400</b>	

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GEN.DRBA(DRBA)

12/06/95

The Tobacco Institute

1996 BUDGET

COST CENTER	Product Liability Litigation	No.	1902
	1995 BUDGET (\$000)	1995 ESTIMATED (\$000)	1996 BUDGET (\$000)
<u>Account #5801 - Legal Fees</u>			
Covington & Burling	\$ 800	\$ 1,000	\$ 900
Other firms	200	400	300
<b>TOTAL</b>	<b>\$ 1,000</b>	<b>\$ 1,400</b>	<b>\$ 1,200</b>

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GE2.DRBA (DRBA)

12/06/95