

## DAPL LESSONS LEARNED

1. **Set up of EOC/TOC** –Command Structure.
2. **Declaration of Emergency**-Declared by County/State Leaders to open the door to funding/resources.
3. **Additional Resources** - State/Federal- People/Equipment– Logistics.
4. **Communications**- Our State Channel was Compromised (V Law), Use encryption.
5. **Trained Mobile Field Force**- Train right away most people didn't have initially.
6. **Trained Cut Teams**- We had to fly the Cut Team instructors in to certify 12 officers/deputies.
7. **Field Booking Process**-Include charge/affidavits to track with offender, which officer charged the arrestee (description of elements to meet the offense for court later, so charges are not dropped) and tracking offender's property with them (make sure cell phones turned off).
8. **Plan for Jail Overcrowding**– The protesters operationally planned to overcrowd our jails. This stopped when a holding area was built and inspected by NDDOC as well as moving inmates to other facilities to stop overcrowding.
9. **Documentation**- Video, audio and having officer document what took place, any arrests, anything they witnessed involving illegal activity and any use of force. Make sure reports get forwarded to host agency for later use in public relations as well as court proceedings.
10. **Video Everything**- The protesters will edit their videos to show police force to get more funding and support. Video direct actions and any illegal activity. Have extra batteries, SD Cards, and storage options. Try to have officers wear Go-Pros and have more than one recording to get different angles– the protesters will be doing the same thing. Work with PIO to try to get some of the video footage out to the public so they see what you are dealing with. Save video footage incase needed for Intel or evidence.
11. **PIO**- Have a PIO ready to jump on any direct actions, arrests or any false reports by the protesters. It is important to combat false information as it generates extra support or funding for the protesters.
12. **Set up Intel**- Intel was important for disseminating information to the field and finding information on direct actions. This would help us find out where the protesters were going (protesters will post it all for the most part on social media- Facebook events, etc.). Find out how the protesters are communicating. If it is over radio, try to get radios and find out what frequency they are on as this will also provide insight to where the actions will be. (Keep in mind the protesters will be trying to listen to your radios, specifically in the car- turn radio volume down and gain Intel on our operations.)
13. **Blocking Access**- If you can establish that the protesters are going to commit a crime and can legally block access this helps limit property damage, assaults and other criminal activity. This goes for places they plan to do direct actions, supplies going to furnish their illegal activities (if established) or access to sites where they are illegally squatting.
14. **Convoys**- The protesters will convoy in large groups most of the time, they claim it is for safety, we have seen that they don't like to follow the rules of the road many times when they do this. Air support was essential in helping us plan for our man power. When the protesters would begin lining up we would call a code red to get assistance and then try to place officers in areas we think they may go.
15. **Down Time**- Having additional resources stationed means you will need a place to hold everyone, a way to get your staff a meal, port-a-potty access and a way to have them make good use of their time Rather than give staff down time if not involved in saturation use this time to get them trained up in less than lethal certifications or mobile field force.
16. **Police Liaison**-On direct actions the protesters will usually send out a police liaison. Have someone assigned to speak with this person and find out what you can, watch to see who this person talks to as this may lead to the leader of the action (will likely use radios to communicate with each other.)
17. **Drones**-Have a plan for drones as they used them to check the progress of the pipeline, had tried to use them to obtain Intel on law enforcement operations and posed a safety risk to officers if they became too close. If you are able to close air space it may help but they will likely continue to fly in violation.